



## NEWS SUMMARY

GENERAL

### Bomb bets hop blaze

BUSINESS

### Equities fail to sustain recovery

• EQUITIES failed to sustain Wednesday's recovery and the FT 30-share index, after being 2.3 up at 10 a.m., closed at the

level caused by a bomb explosion in a Birmingham city centre, led to extensive damage as other devices ignited in nearby shops. Another bomb Baker Street underground station in London was safely cleared.

The attacks came as Special Branch and Bomb Squad teams carried out widespread raids in London and the Midlands, searching homes and rationing the occupants. In one raid on the Wimbledon home of an Irish family, a red-headed man, aged about 20, was found in a back alley. The bomb for the man, who was believed to be arrested, continued. Although yesterday's "flash explosion" at a shoe shop in New Street, Birmingham, came without warning, no one was injured.

The bomb at Baker Street, which weighed 1 lb, was found in a footbridge between platforms.

Belfast, the RUC warned that was possible the IRA had acquired OHMS buff envelopes and would use them in its letter bomb campaign.

• RESCUE race  
on mini-sub

As two men trapped in the mini-sub on the ocean bed off the east of Cork were lying down, not talking to each other in order to save oxygen. Minis' mother ship, Vickers Voyager, was on the way with two more mini-subs and divers, they hope to attempt the rescue this morning.

• STRIKE-break  
hove by Chile

Mr. Briones decided to revoke his Interior Minister, Sr. Jose Briones, to the House of the Confederation of Lorry Owners whose strike has upset the economy. Lorries of non-strikers have now been guaranteed police protection. Page 5, Feature, line 31.

• LONDON to appeal

President Nixon is to appeal against Washington Judge's order to hand over tape recordings of his conversations with Watergate with his former House advisers. Page 5.

• WARflare up

Strengthened the guard the British Embassy in Skopje fearing demonstrations over the first death in the war. The man who died was a British engineer in the Icelandic port of Aegir. He was electrocuted while repairing damage in a collision with HMS Apollo.

• QUAKE city panic

Violent earthquake which almost all of Colombia's 30 million people in the capital, where people rushed the streets as buildings began to sway.

• NAPLES—but  
vaccinated first

Others expecting to visit the area are advised by the Ministry of Health to be vaccinated against cholera. In an outbreak there being ten cases including Naples. Page 5.

• DEFY.

Mr. Hugh Cadogan, retiring chairman of International Public Corporation, signed a contract to undertake documentation and interviews for ATV. Page 10.

• AIRWAYS has appointed Mr. Jimmy James to the new post of air safety officer. Page 6.

• AIRPORTS & AIRPORTS fetched 100 per cent of its turnover in 1972, up by only £3,555 to £1,58,745 on turnover ahead by £1,27m. at 227m. Page 23 and Lex.

• PRICE CHANGES

Prices in pence unless otherwise indicated.

• RISES

• FALLS

• FTSE 100 INDEX AND FT 30 SHARE INDEX

## National Institute opposes easing of price-pay curbs

BY WILLIAM KEEGAN, ECONOMICS CORRESPONDENT

Wage increases under Phase Three of the Government's anti-inflationary policy will have to be kept to the Phase Two formula of £1 plus 4 per cent if the Government is to secure any deceleration in the rate of inflation, according to the National Institute of Economic and Social Research.

In its August Economic first half of 1974 and balancing review, out this morning, the in the second half, Institute states that to relax. According to the NIESR, the expected wage increase now is "about 8 per cent" and it will become very much harder thereafter to shift the Latin-American rates of "incomes policy does not break down."

The Review argues that wage increases to compensate for higher import prices are illusory, because they lead to a further depreciation of sterling and still higher import prices.

Commenting on the recent rise in profits, it says that this is need to finance investment and that—although the Price Commission ought to be allowed to be tougher on companies which have made high profits throughout the past five years—the main attack on inflation must come on the wages side.

In these circumstances the Institute—which is independent of the Treasury but uses similar forecasting techniques—urges that the Government should adhere to a policy of a managed floating rate, intervening in the exchanges to deal with any speculative attacks.

The balance of payments forecast is of a deficit at an annual rate of £350m. (seasonally adjusted, current account) during the second half of this year, falling to a rate of £700m. in the autumn during 1974.

The Institute states that the Government's prime objective in Phase Three must be to get the rate of price increase down substantially, and this will be achieved by a further increase in earnings of 15 per cent per annum at the end of 1974.

Given its assumptions about import prices next year, the NIESR calculates that if the annual rise in earnings could be

Continued on Back Page

## Approach to companies over 'excess profits'

BY DAVID WALKER

THE FIRST companies discovered by the Price Commission in terms of Phase Two of the Government's anti-inflation policy have now been asked what action they intend to take to right the situation.

The move, a possible preliminary to Commission orders that price reductions be made, stems from scrutiny of the financial returns companies have been sending to the Commission.

With the process of examination far from complete, it is thought only a handful of companies are involved at this stage, but the numbers are likely to mount over the coming weeks.

The Commission is known to be giving specially careful examination to sectors such as television companies, provincial newspapers and some parts of retailing which have been clearly benefiting from the consumer boom or have reported record results for the first part of this year.

The Commission has also now started sending letters threatening legal action to companies which have so far failed to supply it with required information. About 250 concerns are thought to be involved.

All of them are being warned that, unless details of profit margin reference levels—used as a basis for determining allowable prices—and returns for the

terday it is also sending out prices being charged.

## Miles Druce sues Commission

BY LORELIE OLSLAGER

MILES DRUCE is taking the European Commission to court in its efforts to prevent the take-over bid from Guest Keen and Netherlands. It was learned here.

It is the first time that a British company has gone to the European Court of Justice in Luxembourg since Britain became a member of the European Community on January 1.

Miles Druce is complaining that the Commission refused to issue an interim decision preventing Guest Keen and Netherlands from using the shares and voting power it had already acquired to influence the affairs of Miles Druce while the take-over bid was being considered in Brussels.

It asked for a decision on June 27, a few days after GKN applied for the Commission's permission for the take-over.

The Commission told Miles Druce on July 18 that it had

take much longer to settle the these matters.

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## Big fall in building society receipts

BY MICHAEL CASSELL

## Feisal warns Arabs on 'oil weapon'

BY IHSAN HIZAJI

BEIRUT, August 30.



KING FEISAL of Saudi Arabia today gave a warning against the use of Arab oil as a political weapon.

He and his son, Prince Saud Al Feisal, who is Under-Secretary at the Petroleum Ministry, were both interviewed by Mr. Selim Louzi, editor of the Beirut weekly magazine Al Hawadess.

King Feisal gave a warning against "slogans which deliberately intend to push the Arabs to gamble with their strongest weapon (oil)."

"No one is asking where, if we cut off the oil, we would get the money we need for supporting our country and providing assistance to our brothers on the confrontation lines with Israel."

### Sympathy

Prince Saud said that oil could not be used as an artillery shell, but rather it was an economic weapon that should be used only after thorough studies had been made.

If Arab oil were cut off to-day, the United States would not be harmed because it would not be dependent on Arab oil before the end of the seventies. Only Western Europe and Japan would be harmed by such action, Prince said.

The Government is already aware of two sets of official figures released this week which show that the housing market may again be heading for a recession. The prospect of even more expensive mortgages will come as a further blow.

Housing starts and completions recorded in July represented a big turnaround on previous months in 1973 and yesterday came news that orders for new private housing placed in the second quarter of this year had also fallen back.

The association emphasised yesterday that it was not going to the Government with any request for help. In the past it has been criticised for not making better known the possibility of rate changes, and this time wants the Treasury to be fully informed about likely events at the association's council meeting on September 14.

It is known that many society leaders were not at all anxious for any such discussions to take place at this stage.

Barring Government intervention, it now looks as though societies will decide to raise the mortgage rate to 10.5 per cent, or possibly 11 per cent, so that investors may again be offered a better return on their savings.

NET RECEIPTS 1973

January	£15.6m.
February	£10.6m.
March	£6.0m.
April	£19.5m.
May	£21.1m.
June	£18.8m.
July	£22.5m.
August (estimate)	£10.0m.

Building orders fall back.

Page 10

in New York

— August 30 Previous

Spot	82,476-4,626	82,425-4,465
1 month	11,014.90-5.5	10,830-2.75
3 months	2,852-2.75	2,765-2.65
12 months	8,48-8.30	8,32-8.10

There also seems to be a concerted Saudi effort to quell growing Arab demands for the use of oil as a weapon after the U.S. veto at the Security Council last month which defeated an anti-Israeli draft resolution.

The magazine said that the rest of the money would come from three other oil producers—Kuwait, Abu Dhabi and Qatar.

President Sadat returned to Cairo this week from a secret visit to Saudi Arabia, Qatar and Syria. The Emir of Kuwait, Abdullah Ben Abdel Aziz, commander of the powerful National Guard, better known as "the Cairo soon."

Another prominent member of the Saudi royal family, Prince Abdullah Ben Abdel Aziz, commander of the powerful National Guard, better known as "the Cairo soon."

Sheik Sabah Al Salem, who is visiting Saudi Arabia, will visit Philadelphia, Anchorage and Honolulu.

Non-stop daily flights to Miami, Chicago and Washington with 747s.

Direct flights to Los Angeles eight times a week. Non-stop daily flights to Toronto and Montreal.

Plus frequent services to New York, Boston, Detroit, Philadelphia, Anchorage and Honolulu.

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## Edinburgh Festival

## Paintings on view

by MARINA VAIZEY

The major official Festival exhibition of the fine arts is a girl, whose face is depicted in all sorts of unexpected and imaginative shafts of colour, the whole done with an appealing roughness yet authority, the figure set against a background of freely painted, richly coloured leaves. In microcosm, this illustrates the best of the unexpected richness of much Scottish painting: an apparently conventional subject, treated with dashing, quixotic imagination, disciplined by skill. Bossie MacNicol's bold brush strokes, her full use of unexpected and radiating colours, exhibit a modest but telling originality.

Yes, there are some pleasing things, some decorative moments. There are paintings by Gillet, a sort of monochrome Eros, expressionist and bawling. There is cool and elegant Herbin, but represented by such gentle rapidities in the exhibition that one almost forgets the fierce elegance of his best known work, the "Glaesow Boys" and the Scottish colourists. A section devoted to the German, plastic thin plastic puddles oozing out of containers. His photograph in the catalogue looks remarkably like what Ken Russell's idea of an artist might be, and the whole exhibition is a caricature of what art can be. There's no vigour and vitality, but just a number of mostly pedestrian examples of work by some good and not so good artists.

The unimaginative choice of the actual paintings and sculptures on view, leads to a series of repetitive formulae. The French may be making a lot of money, but the official view of on-going art is middle-aged, feeble, packaged and boring. Where are the Young Turks, or at least the Young Turk paintings and sculptures of these middle-aged figures?

Vienna da Silva's exhibition of paintings at the Gulbenkian Museum in Lisbon some years ago was superb; each painting acting as part of a vital, silvery orchestrated of nervy lines flowing in colour. Here, a few paintings by her are isolated in a group which appears to have been hung together at random. In spite of the high flown catalogue introduction, the exhibition is one of wistful ghosts. In short, it's just a pointless show, which blends effortlessly into the charming occasionally interesting exhibition of paintings by Scottish artists which fills the rest of the exhibition rooms at the Royal Scottish

Academy. There is, of course, the great collection, not overlarge but simply mostly a series of masterpieces to be seen at the National Gallery just behind the RSA. It is now conventionally hung again, but last year the most imaginative and informative rearranging took place when paintings were displayed according to when they had entered the Scottish national collection. It was a genuine and enthralling history of taste, and the Scots have been very adventurous. This rearranging is permanently commemorated in the excellent book published by the National Gallery by Dr. Colin Thompson, *Pictures for Scotland*. It's not what we see, but how we see it.

Outside these foreign and native masterpieces, and those to be seen at the Scottish National Gallery of Modern Art, a very small but choice collection of the visual pleasures of Festival time go to other native effects. There is an excellent and wonderfully pleasurable anthology of pictures at the exceedingly elegant, carefully restored, Georgian-Victorian premises of the Fine Art Society, at 12 Great King Street, Edinburgh. The gallery is like the private house it once was long ago. The exhibition is in three sections, and for the non-native visitor, the most fascinating is 19th and 20th century Scottish painting. Here are D. Y. Cameron's seascapes, plastic paintings and watercolours: a magical capturing of the grandeur and beauties of particular and much studied, much loved, landscape atmospheres.

## Sadler's Wells Theatre

## Tristan und Isolde

by ELIZABETH FORBES

This summer will surely be remembered as a particularly splendid one by all Wagner loving Londoners. Not only have we got *Jam to-morrow*—the new *Wozzeck* at Covent Garden and *Jam yesterday*—the English Ring cycles at the Coliseum—but in spite of the White Queen's ruling we also have *Jam*—two performances of *Tristan* and *Isolde* given by the English Opera at Sadler's Wells.

The production of *Tristan* and *Isolde* was new in the spring, when it was reviewed on this page. Ralph Koltai's set, designed for touring, fits very well on to the small Sadler's Wells stage. It has the great advantage of concentrating all one's attention on the characters, a virtue that is shared by Michael Gielgud's simple, but clear and effective production. There is little movement, as there is little outward action, but the inner drama is well served.

Pekka Nuotio, the *Tristan*, is an awkward actor, but his voice is solid throughout its range, and in his long scene in the third act, when all he has to do is sing, he produced not only bold reserves of power, but a hitherto unsuspected range of tonal colouring. He also brought out very well the affection and respect that *Tristan* has for King Mark. David Ward, long familiar in other productions as Mark, has never, in my experience, sung the role so movingly or so strongly as he did on Wednesday.

Ann Howard as Brangine and John Shaw as Kurwenal were both very sympathetic in their portrayals, though neither was being at all heavy. The *Brangine* is a translucent texture, marvellously clarifies Wagner's score. The conductor, Alexander Gibson, favours fairly fast tempos, but he never hurried the singer, and his reading is full of energy. We hope that this is only the first of many visits to London by the *Brangine* stage. Scottish Opera

## Cinema

## The outsider as hero

by NIGEL ANDREWS

*Pat Garrett and Billy the Kid*  
(X) *Empire*  
*Visions of Eight* (U)  
ABC 1 Shaftesbury Avenue  
*Steelyard Blues* (X)  
Warner West End  
*Shaft in Africa* (X)  
Empire Two

"Times may have changed. I haven't," says Billy the Kid to his friend Pat Garrett, outlaw turned lawman, in the opening scene of Sam Peckinpah's new Western. It's a line that might have sprung from the lips of any one of Peckinpah's recent films. Peckinpah's way with the supporting characters is as detailed and richly humorous as in any of his Westerns. Round the immovable centre of his two heroes rotate a splendid gallery of frontier rogues and characters. There is Billy's stark-eyed, blustering, jailer early, on (R. G. Armstrong) who harbours his prisoner with lines from Ecclesiastes ("There is a time to live and a time to die!"); and after passing *Straw Dogs* uncut, it suggests a manic inconsistency on the censor's part to take the scissors to what those who saw the uncensored version some months ago considered a more innocuous film than either the above-mentioned or *The Getaway*.

When it was premiered in Cannes earlier this year, *Visions of Eight* received a roughly equal proportion of boos and cheers from its large festival audience. A record of the 1972 Munich Olympics as seen through the eyes of eight different filmmakers—Arthur Penn, Mai Zetterling, Milos Forman, Michael Pfleghar, John Schlesinger, Kon Ichikawa, Yuri Ozerov and Claude Lelouch—it's a film that chooses variety rather than unity of conception, and not surprisingly it is split down the middle between the parts that work (Penn on the pole-vaulting event, Zetterling on the weight-lifting), and the parts that don't (Pfeiffer on the swimming, Schlesinger on the running). *Visions of Eight* is a ten-minute, slow-motion record of the 100-yard race which proves disappointingly laboured and pretentious.

Most importantly, Peckinpah has seldom if ever chosen a particular style and sustained it so effectively through one film as he has here. Muted, watchful performances by James Coburn and Kris Kristofferson as Billy at the key. Everything is action and reaction; lines of dialogue are shrilly capped, strange glances pointedly interrupted, acts of betrayal instantly revenged. Nothing can stop the machinery once it is wound into motion; and the sheer weight of fatality that gathers over the film is reflected in the misty drabness with which Peckinpah shrouds the last scene sunlight, Billy and Garrett meeting at the point when all free choice has finally dissolved into an inexorable tide of action and counter-action.

Unfortunately, what militates against a clear understanding of the film on one viewing is not merely its unusual structure and its lack of a reassuringly simple storyline. There are also the less negotiable problems of inaudibility and the hefty cuts made in the film by MGM and our own censor. Much of Wurlitzer's slangy, throwaway dialogue is thrown away all too effectively, mumbled into beards or muffled by the film's bewilderingly varieties of Texan drawl; and of Bob Dylan's lyrics on the soundtrack, only a handful of them get through to me in comprehensible English. As for the cuts, MGM's interference might explain the *non sequitur* after description (not in the film's plotline (notably of the astonishing number of minor characters who appear and disappear unexplained in life, must adhere to through the film). The censor's cuts are equally distressing, until their predetermined drama ends. Peckinpah's hard, static camera style—there is scarcely a single tracking shot in the film—makes independently something of its own.

At the Edinburgh College of Art, there is a very large exhibition of recent work *The Sound of Sleight*, by the American artist Jon Schueler, a long time visitor to Scotland, and now resident at Mallard, the western coast and Highlands. Schueler studied with Clyfford Still in San Francisco, and his painting superficially has much to do with the fairly recent trends of American abstract painting: a direct emotional appeal, a use of clouds of colour, an unabashed delight in the painting's own form, and an unashamedly decorative quality.

Old-fashioned one may think and traditional; but the wealth of pictures on view at the Fine Art Society not only give much pleasure, but something more than that—from time to time, a painting sparks: a felicitous combination of colour, a web of lines, a bold texture, and from landscape and portrait and city view comes a work of art, whether small or large, of genuine stature. It is that fascinating Scottish tradition, which took Barzini and the Hague schools, laced them with linear grace his views of Venice.

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## EUROPEAN NEWS

## German Ford workers go back after 11 arrests

BY JONATHAN CARR

THE FORD works at Cologne following an agreement between workers and management on a final scuffle when a militant cost of living bonus. Similar minority of workers tried to house deals have been agreed to stop the majority from returning elsewhere in recent days.

Ford was the major remaining centre of unofficial strikes in the 1,000 militancy used threats to engineering industry which prevent work re-starting in two weeks ago. The third of the plant. When they mainly over demands for the tried to do the same early to day bonuses to compensate for the scuffles broke out and police intervened, detaining 11 people and four Germans.

## Talks due

With the unofficial strike was the dismissal by Ford wane tapering off, at least for 300 Turkish workers who the present, attention will now return late from holiday which focus on a meeting to-morrow last Friday gave the initial between engineering union and to the dispute.

Other workers first sought only re-statement of the dismissed national level.

Agreement to hold the meeting came after a nationwide television address by Chancellor Willy Brandt, who urged workers from outside the industry on both sides of Cologne area.

However, the leader of the Government would stand by its tough anti-inflation programme.

Ford, which has been losing day against trying to pin the blame for the overall troubles through the stoppage, would have on radicals. He condemned the been back to normal yesterday Ford disturbances but said metal-

BONN, August 30.

workers were very independent people, not influenced without cause. Herr Loderer will be heading the union delegation to the talks in Krefeld to tomorrow with leaders of the Engineering Employers Federation. The union is expected to urge earlier wage negotiations than planned as well as a more flexible wage agreement, perhaps covering six months rather than 12. The object would be to prevent wage increases falling out of line too quickly with rising living costs.

## Sceptical

The employers currently view both suggestions with scepticism. They note that price rises in the engineering field have been well below the national cost of living increase which is about 8 per cent.

In advance of the talks, Herr Loderer has also called on the Government to institute price controls. He said this demand was all the more reasonable since the working man substantially helped put the Social Democrat-Free Democrat coalition back in office last November.

## Further bid to overcome Bonn-Prague obstacles

BY JONATHAN CARR

BONN, August 30.

WEST GERMANY to-day took further action which could help relations, after which diplomatic ties between Bonn and Prague would at last be established. The treaty was initialled in Prague but since then problems have arisen because of differing interpretations of the Berlin-Power accord of 1971 on Berlin.

Leaders which, it is believed, made yet another proposal aimed at resolving difficulties over West Berlin which have arisen between the two sides.

It is understood that the note, replying to a Czechoslovak communication earlier this week, has already been passed on through the West German trade mission in Prague.

The contents of neither has been disclosed, but officials say that for the present the question of Herr Brandt's visit remains open.

The Chancellor is scheduled to go to Prague on September 6 for the signing of a treaty normalising relations, after which diplomatic ties between Bonn and Prague would long since have been settled.

## Frankfurt overnight rates hit 20%

By Andrew Hargrave

FRANKFURT, August 30.

OVERNIGHT RATES in Frankfurt shot up to around 20 per cent to-day from 12 per cent yesterday and 7 per cent earlier this week. The squeeze on liquidity, in complete contrast to the position last week, is largely the result of the banks' end-of-month obligation to match the deposits they hold with minimum reserves frozen at the Bundesbank.

The Bundesbank, true to its recent pledge to iron out extreme fluctuations in the money market, promptly renewed its offer to buy bills of exchange, charging 16 per cent interest this time.

## EEC Commission studies U.K. aid for new Hawker jet

BY LORELIES OSLAGER

BRUSSELS, August 30.

THE BRITISH Government has to promote a strong integrated European aerospace industry, informed the European Commission of its intention to provide capable of meeting European launching aid for the Hawker requirements economically and Siddeley 146 feeder airliner, of competing effectively in the which is to be developed for world market. For this, a service in 1976-77. The Commission has to be notified of was a prerequisite and the such aids under the Rome HS 146 was being regarded as Treaty, which forbids State aids an essential contribution to this industry that could distort competition in intra-Community. The Rome Treaty does allow aids that promote the execution of an important project of common European interest. In examining the situation and give its opinion. In its message, the Government estimated that the commission will bear in mind the effect the HS 146 will have on the market for European aircraft manufacturers. If overlaps with the French Mercurius and similar Fokker planes, there was no new direct competitor. The message added: "The commission's decision is the same, sales could reach 500 to 750 by 1985 and Michael van Os, write from Amsterdam: the decision by the U.K. Government has provoked an unusually sharp reaction from

A spokesman said that the HS 146's specification was very close to that of the newly-developed VFW-Fokker F 28 short-haul jet airliner, for which 68 orders have so far been received. The conclusion is therefore, that the two aircraft will be directly competing with each other, "in contradiction to what Hawker Siddeley has always maintained, which was that the two planes were destined for different markets." This makes sales difficult not only for F 28, but also for the British plane.

The spokesman added that the British decision to go ahead with the project was taken despite lobbying for the F 28 in British Parliamentary circles by Fokker executives and several efforts at the Dutch Government level to deter the British Government from supporting the Hawker project.

Reading prepared statement, the spokesman added that the British decision was "incompatible with any reasonable European policy regarding the development of new planes." VFW-Fokker believed that the creation of such a policy is urgently necessary within the framework of a European union.

## Chemical Securities Limited

## PRELIMINARY RESULTS

The preliminary results for the year to 30th June, 1973 are:

	1973	1972
Pre-tax profit	£378,642	£66,384
Taxation	153,435	(3,731)
Profit after tax	225,207	70,115
Earnings per 10p share	3.22p	1.56p

- Dividends totalling 24.85% gross (or equivalent to gross) have already been paid, the maximum permitted under the Counter Inflation Act 1973.
- 1973 saw an important change in the group's activities with the acquisition of the International chemical merchants, Kingsley and Keith Chemical Group Ltd.
- Kingsley and Keith contributed pre-tax profits of £307,683, compared with a forecast of not less than £270,000 for their year ended 30th April, 1973. Since then profits have been at a significantly higher level than last year's buoyant second half.

International Systems and Controls Corporation

The quarterly dividend of 6½ per share of ISC Common Stock will be paid on September 19, 1973 to holders of record on September 5, 1973.

W. D. Frank, Secretary  
2727 Allen Parkway  
Houston, Texas 77019

ISC is engaged in engineering, manufacturing, trading and financial operations on a worldwide scale. Its principal markets are in the development of energy and agricultural resources and food, chemical and petrochemical processing.

## MUNICH AFTER THE GAMES

## An Olympic hangover

BY JONATHAN CARR

A YEAR after the Munich Olympic Games, a deep brown stain is spreading slowly across much of the once fully translucent Olympic roof.

The problem is only one of the many facing those who, as I heard it put locally, hoped to dig gold from the Olympics but

recently held a congress there. An impatient soccer crowd was quite another matter.

If the stadium has trouble in keeping people out, the Olympic village just to the north is having serious difficulties in getting inhabitants in. Of the 3,621 apartments up for sale at the site, hailed as providing "a way of life for the future" only 43 per cent have been taken.

Even this figure understates the magnitude of miscalculation in getting people into the area. Those with large sums of money to spend may

the flats cost even more than that—but the average price works out about right.

Why then are there so few buyers in a fast-expanding city of 1.4m. people? The sellers point

to the Government's battle against inflation and the resulting tightness of credit. Certainly it has been a factor. Another is

rents which, at DM2.50 per

square metre, are well above

average. But beyond this there is

another answer affecting particularly those in the highest salary range, who could be

expected to take the most expensive apartments. The village is

well outside the lively city

centre, its underground road

and air of a fortress tend to discourage

passers by from wandering

the area. Most of the apartments

sold so far have been the smaller ones of up to two rooms. Some

80 per cent of those with three to six rooms remain unoccupied.

The concerns trying to sell the flats have come in for much public criticism on the grounds that they unfairly boosted prices.

This cannot be fully sustained. It is true that Munich first provided land cheaply to the builders of the Olympic Village, intending

that the section for male athletes

should be sold off cheaply by

the Games. The optimistic

vision was of Munich's most

modern urban development being

born of the Olympics and inhabited

by people who might otherwise never have had the

chance to live in such pleasing

surroundings.

The original contract foresees an average price of DM1,247 per square metre, but those disposing of the flats were allowed to increase this by a specified percentage should overall costs rise in the meantime. Costs have risen so sharply that the sellers

are now entitled to ask DM1,589

per square metre. True some of

well be aiming either for the price, it is alleged, Munich has

excitement of the city or the sunk into complacency.

To attract more overnight visitors, Munich offers a special

scheme called "Autostop". Under

it, a motorist receives an hotel

room with breakfast, a guaranteed parking spot, a 24-hour

taxi, and unlimited use of

public transport, free access to

galleries and museums, and

entrance to the Olympic Tower

for a price ranging from about

£5 to £8 per night.

It is perhaps surprising to learn that yet another hotel, with 1,400 beds in 600 rooms, is to be opened in the autumn. But this one, run by several airlines, is trying to keep costs and prices down by cutting frills and providing modern but simple rooms and a self-service restaurant. It could have considerable success attracting those tourists who pour down from the north on their way to Austria, Italy or Yugoslavia and merely want an overnight stay in a convenient spot.

Only 794,000 people visited

Munich in the first five months of this year, the latest period for which figures are available, against 805,000 in the same

year.

However, there is another

development under way which

could adversely affect the over-

## Sharp fall in Shannon passenger traffic

BY DOMINICK J. COYLE

DUBLIN, August 30.

PASSENGER TRAFFIC through the Irish international airport at Shannon declined by some 25 per cent in the three peak summer months June to August and is now threatened further by the Government's decision (already announced) to permit one U.S. scheduled carrier access to Dublin.

In particular, the committee believes that more charter traffic could be directed to the airport, although it is acknowledged that lighter controls by the U.S. Civil Aeronautics Board over charter business in general and the general level of business.

While the violence in Northern Ireland has been treated as a common disease, which has already killed seven here, may be spreading to Rome.

Sea bathing has been banned by local authorities all around Naples, while inhabitants were urged not to eat raw vegetables which can carry the cholera virus.

The disease is suspected to have been brought to Italy from Tunisia, where 19 cases were reported earlier this summer.

As a result, travellers from Italy may demand them to be vaccinated before entering. Vaccination is not compulsory, but travellers are being offered cash incentives for ideas to increase productivity and the general level of business.

Seven people have been placed in isolation wards in Rome for gastroenteritis, but officials say there is nothing to indicate they are suffering from cholera.

Meanwhile in Naples, where the epidemic broke out a week ago, scores of demonstrators uprooted trees and set fire to rubbish to protest against the lack of refuse

receptacles.

Reuter

## Pompidou quiet on Bonn issue

PARIS, August 30.

PRESIDENT POMPIDOU is remaining inscrutable on the vexed question of Franco-German relations, debated without cease since the provocative remarks three weeks ago of his Agriculture Minister M. Jacques Chirac that Bonn was "moving away from Europe."

After today's Cabinet meeting, the first since the dispute broke into the open, the Government spokesman M. Olivier Stirn denied that the issue had been discussed.

"The dispute—if indeed there is a dispute—is the Common Market.

It is now evident that Paris

intends to keep her hand secret

until the important meeting of the President said that the EEC Foreign Ministers in step would strengthen Mediterranean or "far" element in the EEC, weak by the recent adhesion of Britain, Denmark and Ireland.

Annual Statements—continued

between Paris and Bonn, should become clearer.

However, President Pompidou did go out of his way at today's meeting to endorse the support given by his Foreign Minister M. Michel Jobert this week to future Spanish membership of the Common Market.

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# The Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

## ● OCEANOGRAPHY

### Big exercise in North Sea

MORE THAN 100 measuring or tidal damage on coastlines instruments deployed by 22 and the movement of pollutants vessels are expected to be laid is also a likely outcome. In the U.K. official oceanographic, hydraulics, hydrological, fisheries and water stations in the U.K., West Germany, research bodies are involved in the programme, together with the London and three colleges and universities. Thus the interests of marine dynamics, fisheries research and marine chemistry are brought together in a programme which is the largest of its kind yet mounted in these waters.

A basic practical outcome of the programme will be a greater knowledge of the movement of water in the area under various conditions of tide and weather so that, for example, larger ships can be more safely or efficiently operated in what is an increasingly congested area. Increased information about possible storm

use will be some 90 water current meters, 20 bottom-mounted offshore tide gauges and three automatic buoys.

In a special experiment will make use of a cross-channel Post Office telephone cable to monitor the transport of water across the Straits. Salt water, a conducting mass, moving through the earth's magnetic field at any point produces an emf. This will be sensed at points on the cable and the voltage measurements used to give mass water transport, after calibration against the other instruments in use.

The technique is not new, but if it can be sufficiently refined could prove a low-cost alternative to the laying and recovery of submerged instruments.

Turbidity, salinity, temperature, trace metal content, and the spatial variability of currents are also to be studied.

GEORGE CHARLISH

licensing agreement with Mitsui and Co., a leading Japanese concern which is now marketing the technology and equipment throughout Asia. With the already successful establishment of the Chroma process in the U.S. and Japan, the company is now ready to negotiate with prospective sales representatives in the U.K. and Europe.

Textile Technology sees among its longer-term objectives the establishment within the Common Market of a subsidiary corporation to cover the sales network, and a manufacturing facility to serve the area.

The U.S. company has now launched five systems based on the main process: Chroma 1 which provides distillation and accessory equipment for solvent scouring textile products in all types of applications; Chroma 2, comprising discontinuous dyeing equipment, becks, beam and yard dyeing units; Chroma 3, semi-continuous system for jet dyeing fabrics and utilising a continuous solvent scouring range; Chroma 4, for atmospheric dyeing of all types of full-fashioned knitted garments; and Chroma 5, a continuous solvent process for dyeing non-woven materials.

## ● AUTOMATION

### Checks on complex devices

THE FIRST British installation of a Sentry 600 computer-controlled high-speed electronic test system is being completed by Fairchild Automation Systems, of Isleworth, Middlesex. The cost is in the region of £100,000.

The system will be used by Burroughs Machines at their Cumbernauld (Glasgow) factory. It will initially be applied to testing incoming large scale integrated circuits for use in a range of mini-computers. The test applications of the Sentry will, however, be gradually extended.

The 600 is the most sophisticated of the Fairchild series. A high-speed computer-controlled system, it tests, measures, characterises and analyses all parameters of large scale digital circuits—bipolar, MOS, logic and memories, single chips and completed assemblies. The 600 performs functional tests at up to 10 MHz data rate and at greater than 20 MHz four-phase clock rate. It can be programmed to test modules at a rate greater severity than they will expect to meet under normal operating conditions.

#### Complexity

The time taken for a complete test, which can include many tens of thousands of operations at varying frequencies, voltages and waveforms, depends on the complexity of the device.

An example of the operating speed is in testing a 16K 24-bit core memory, with direct memory access. Additionally there are control and display panels and power supplies. A high-speed controller unit contains the 600 by 1024-bit random access memories necessary to test LSI devices at the 5 MHz functional rate, together with other control circuitry.

This in turn controls the manual test station, configured for 60 plus and carrying the pin electronic cards, radially placed round the test head to reduce capacitance of leads to an absolute minimum. Peripherals include an 18-megabit disc memory, card reader, video keyboard terminal, printer and magnetic tape unit.

The Burroughs installation is 600 extremely versatile and though system diagnostics, executive

## ● HANDLING

### Small refuse systems

REFUSE FROM a block of flats or shops, an hotel or an average size supermarket can be handled by the latest compactor—the P-512—now being produced by Anchorpac, Bell Lane, Amersham, Bucks.

Once installed the P-512 system can be relied upon to compact 30 cubic yards of unsorted refuse hourly, packing all waste matter into hygienic sealed containers, says the company.

When a chute system is incorporated the time-consuming need for manual handling in a large building is virtually eliminated and even during exceptionally hot summer periods there is no risk of self-inflicted infestation. The site is densely populated urban environments.

The need for maintenance is said to have been greatly reduced by the modular system of construction which incorporates an electric motor, pump, control valve and filter all centrally mounted on one common bracket. The control panel can be located left, right or rear of the machine.



## ● TELEVISION

### Simplified colour playback

TELEFUNKEN-Decca is showing a colour TV playback system at the International Radio and Television Exhibition which opens in West Berlin to-day.

Called TED, the unit is connected to the antenna socket of a TV set and reproduction on the screen from a paper thin record is via a stylus. The 21 centimetre diameter disc runs for ten minutes. It is pliable, said to be quickly and cheaply produced and can be included as an advertising supplement in newspapers and magazines.

Deliveries of TED in West Germany are to begin in January from Telefunken factories and Scandinavia is to be supplied shortly afterwards.

TELEDEC, jointly owned subsidiary of AEG-Telefunken and Decca, says that the British market is to be supplied at a not yet determined date.

In West Germany nearly all colour TV sets are bought outright so rentals of TED there are not planned. Suggested retail price for the playback unit is DMI 1,050 and discs will cost between DMI 10 and DM25.

TELEDEC says it will have about 160 different discs in its first catalogue ranging from entertainment to popular science, job training and education.

The company conceives its disc changes. Discs are fed into the replay unit together with their sleeves. The record is in West Germany by 1980.

—the cold worked, high tensile bond reinforcing  
GKN/South Wales Ltd  
Cotswold Works, Cardiff  
Tel: 0222-332033  
Telex: 49316  
(Member of GKN Group of Manufacturing

## ● PACKAGING

### Solves hard container problem

FINE Surface Polyfilla, a to-use lining compound, is first non-food product in a new pack containing foil. Seal-smooth-walled foil containers used to distribute over 40 million promotional items inside the traditional polythene bag. Polyfilla, the hermetically vapour-proof container, its foil lid was found ideal.

Fine Surface Polyfilla and water and spirit and it was for imperative that the pack should not leak when surrounding dry powder cause it to react and harden.

The lid foil supplied, the container, by

Aluminium Company, Wolverhampton is printed a repeat pattern in white and yellow. The sealing is a heat-seal lacquer with both the lid and the foil are coated on the inner bag.

Not only does the seal perform the essential pack tasks with the sample, it serves as a convenient dish which the product may be.

There seems to be no in the potential uses of Fine

Food products packed in a way are already well established but the foil container will be able to offer a package of these items to suit almost any type of domestic central heating system, including many varieties of retrofit jobs.

The equipment is the Ultronic 100 range and includes sensors needed to detect flowrate and to measure pH value without the use of pH electrodes. Central control units which generate control signals, signal conditioning units, control operation, two "on" periods during the day or continuous operation. It is intended for gravity or pumped systems. The "30 plus" is for fully pumped systems needing control of priority flow.

The "Centroller 70" has been designed for use on gravity hot water, pumped heating systems. The device automatically ensures that the boiler is always energised when the pump is

Ulmaelektro is at Palkaneentie 20, SF-00510 Helsinki 51, Finland. It is part of Alusuisse.

## Checks the waste flow

THE FINNISH company Ulmaelektro Oy can now provide a range of complementary instruments which can be used to measure and control the flow rate dependent processes and sampling, and the pH value of waste water, both on site, and in centralised control rooms.

The equipment is the Ultronic 100 range and includes sensors needed to detect flowrate and to measure pH value without the use of pH electrodes. Central control units which generate control signals, signal conditioning units, control operation, two "on" periods during the day or continuous operation. It is intended for gravity or pumped systems. The "30 plus" is for fully pumped systems needing control of priority flow.

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## B.I.E.—MARVIN JOHNSON LTD.

### QUALITY ASSURANCE CONSULTANTS

British Inspecting Engineers Ltd. and Mr. Marvin Johnson wish to announce the formation of a joint company to assist suppliers towards implementation of the new requirements of the QUALITY ASSURANCE STANDARDS INDUSTRY which became mandatory for defence contracts from 1st April, 1973.

Trained personnel will be available to help Suppliers who may be having difficulty with the:

Interpretation and compliance with Defence Standards 05-21, 24, 26 & 29

Nato AQAP-1, 4, 6 & 9

Training of Quality Assurance Personnel

Preparation of Specific Product Quality Control Procedures & Manuals

Internal & Supplier Audits and the complete preparation for this vital function of a system's

QUALITY ASSURANCE EFFECTIVENESS

These techniques which were originally developed by L. Marvin Johnson, B.E. for U.S. Defence Departments and NASA Centres are becoming the accepted standards for industry in general and already has helped with the training of over 150 key quality assurance personnel in the Ministry of Defence, major British Industries.

L. Marvin Johnson will be available in early September for preliminary discussions with Industry about Quality Assurance, Audits, Systems or related problems.

Please write, telephone or telex to:

B.I.E.—MARVIN JOHNSON LTD.  
3, Westminster Palace Gardens,  
Artillery Row, London, SW1P 1RN.  
Phone 01-834 1137. Telex 919572

Founded 1934.

## ASSOCIATED TOOLING INDUSTRIES LIMITED

Highlights from the circulated statement of the Chairman

Mr. A. G. Pratt:

\* Group trading profit for the year ended 26th February 1973 was £176,048 compared with the previous year's figure of £139,852. After depreciation and interest the net profit becomes £48,655, which shows a substantial recovery of the previous year's total of £21,963.

\* In the context of the general up-swing in the Engineering Industry, the Group's recovery trend is continuing. Based upon the substantially increased profits for the first quarter of the current year, but subject to no unforeseen circumstances or set-backs, record Group profits are indicated for the first half of the current year and, so far as can be foreseen, for the full year. The Group's Order Book is at the highest level ever attained.

\* The Board propose a final dividend of 5.25% which, with the associated tax credit, is equivalent to 7.1% of the total, together with the Interim Dividend, gives an equivalent total of 10% for the year (1972 5.1%).



# The Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

## ● OCEANOGRAPHY

### Big exercise in North Sea

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A basic practical outcome of the programme will be a greater knowledge of the movement of water in the area under various conditions of tide and weather so that, for example, larger ships can be more safely or efficiently operated in what is an increasingly congested area. Increased information about possible storm

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## ● TEXTILES

### American solvent dyeing here soon

THE AMOUNT of water required to cut by one-third the cost of processes is very considerable. Bleaching, scouring and dyeing and for some time efforts have been turned towards the development of solvent-based processes. One or two British companies are already operating with dyeing and finishing systems of this type.

But now the Americans are rapidly perfecting techniques which, quite apart from circumventing the water resources factor, are reported to be demonstrating quite remarkable advantages over the traditional aqueous-based approach.

Typical of these is a process developed in the U.S. by Textile Technology Inc. (P.O. Box 41221, Indianapolis, Indiana 46241) which is now to be launched in the U.K. and Europe.

Called the Chroma process, it

has been developed for dyeing and finishing by Textile Technology Inc. (P.O. Box 41221, Indianapolis, Indiana 46241) which is now to be launched in the U.K. and Europe. Several months ago, Textile Technology negotiated a multi-million dollar contract and

## INTERIM STATEMENT

### Richards & Wallington Industries Ltd

#### INTERIM REPORT

Profits up by 49%

Record Year Anticipated

The unaudited profits for the six months to 30th June 1973 and the comparative figures for the six months to 30th June 1972 and the year 1972 are as follows:—

	Six months to 30th June 1973	Six months to 30th June 1972	Year to December 1972
Group Profit before Taxation	£51	£22	£1,471
Taxation on Profit for the period including transfer to Taxation	455	250	583
Equivalisation Reserve	466	372	888
Profit after Taxation	14	14	28
Dividends	126	94*	249*

The results for the six months to 30th June 1973 show a substantial increase of 49% over those for the same period in the previous year. It is anticipated that the profits for the year will reach record levels, and the forecast of £2m. plus, contributions from Smiths Enterprises, will be achieved.

The company acquired Smiths Enterprises (Glamorgan) Ltd., whose profits are included in the above figures for one month only, with effect from 1st June 1973. A further acquisition has been Central Crane Hire Nottingham Ltd., a small company which complements our North Midlands coverage, with effect from 3rd May 1973.

The company is planning substantial expansion into the Far East and this is receiving very active attention at the present time. Further announcements will be made in due course.

No corporation tax will be payable on the profits for the period and the transfer to Taxation Equivalisation Reserve has been based on the rate of corporation tax of 50% (1972-40%).

It is proposed to pay an increased interim dividend to the ceiling permitted under present legislation which will amount to 1.36p per share on the increased share capital and adjusted for the imputation system of taxation on dividends (1.295p 1972) payable on 8th

## Egyptians preparing for unity moves

EGYPTIAN OFFICIALS were to-day setting up the machinery for implementing new steps towards a union between Egypt and Libya.

Although last night's announcement by the Egyptian and Libyan leadership did not amount to an immediate merger between the two countries, a number of real steps were due to be carried out on Saturday.

These include the formation of a 100-member Joint Constituent Assembly, the creation of an economic free zone on each side of the Egyptian-Libyan border and a new joint currency called the Arab Account Dinar.

News of the unity declaration

CAIRO, August 30. President Muammar Khedafi flew back to Tripoli last night after signing a joint announcement following his meetings with President Sadat on the merger.

The authoritative Cairo newspaper Al Ahram, whose editor, Mr. Mohammed Hussaini Heykal, is a staunch supporter of a full merger with Libya, wrote in an editorial that the establishment of the new state was the embodiment of the Arab masses' faith and confirmation of the Arab revolution.

Cairo newspapers to-day hailed the creation of a United States of Egypt and Libya as an historic event on the road to eventual Arab unity—and a powerful challenge to Arab enemies.

News of the unity declaration

JERUSALEM, August 30. fact-finding tour of the Middle East which will later take him to Egypt and Jordan.

He was welcomed at Tel Aviv's Lydda airport by the Israeli Foreign Minister, Mr. Abba Eban, and UN officials.

Speaking on his arrival, Mr. Waldheim said his purpose was not to present new plans but to establish personal contacts to hear the views of Israel and present his own views. "I consider it my duty to do everything I can to help find a solution," he said.

Mr. Waldheim flew in a blue and white UN plane from Cyprus, where he stayed overnight after talks in Syria and Lebanon—part of a five-nation Reuter

President Muammar Khedafi was splashed in Egyptian newspapers to-day.

Al Ahram, whose editor, Mr. Mohammed Hussaini Heykal, is a staunch supporter of a full merger with Libya, wrote in an editorial that the establishment of the new state was the embodiment of the Arab masses' faith and confirmation of the Arab revolution.

The unified state paves the way to the mobilisation of Arab potential for the liberation of the (Israeli-occupied) land.

"It is a state which incarnates the refusal to surrender to fierce challenges, the refusal to submit to schemes aiming at weakening the Arab will, the Arab revolution and Arab freedom."

The unified state belonged to all who believed in Arab unity and aspired to a great Arab future, Al Ahram said. It added that the new state presented great challenges to Arab enemies and it needed the backing of all Arab revolutionary forces against imperialism, Zionism and retrogression.

The mass circulation Al Akhbar described the announcement as an historic decision taken at a critical stage in Arab history.

The unity move was an answer to the Zionist-imperialist challenge facing the Arab nation, it said. It also showed that the Arabs were not only capable of holding out, but also capable of carrying out their historic movement towards their great aspiration.

## Waldheim in Israel

UNITED NATIONS Secretary-General Kurt Waldheim began a 30-hour visit to Israel to-day to exchange views with the country's leaders on prospects for a settlement to the Middle East conflict.

Speaking on his arrival, Mr. Waldheim said his purpose was not to present new plans but to establish personal contacts to hear the views of Israel and present his own views. "I consider it my duty to do everything I can to help find a solution," he said.

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## Portugal names replacement for Guinea-Bissau governorship

BY BRUCE LOUDON

IN THE SECOND big change to Communist countries to take place recently in the command of Portugal's African wars, Gen. Jose Bettencourt Rodrigues, 55, a one-time military attaché at the Portuguese Embassy in London, was to-day nominated to take over as Governor and Commander-in-Chief in Guinea-Bissau.

Gen. Bettencourt Rodrigues, a close confidant of Dr. Caetano, the Prime Minister, served for some time as Army Minister under Dr. Salazar, he succeeds Gen. Antonio de Spinola, who is back in Lisbon after more than five years in what is regarded as the most physically exhausting command post in Portuguese Africa. It seems certain that Gen. Bettencourt Rodrigues will continue Gen. Spinola's outspoken "Africanisation" policy aimed at achieving a Guinea for the Guineans within a Portuguese community. But he faces some critical military problems, with his 26,000-man army confronted by rebels of the PAIGC movement better equipped than ever before, even to the point of boasting that they will soon have MiG fighters operating against the Portuguese from bases in neighbouring Guinea-Conakry. A number of rebels are understood to be undergoing training in the Soviet Union to fly the fighters when they appear. Meanwhile the rebels have achieved a startling new anti-aircraft capacity which is causing grave problems to the Portuguese, and its strength has been vastly increased by a massive build-up of armaments similar to those that were made available by the

to be no friend of General Arruda's, since it was General Arruda who effectively quashed an attempted coup against Dr. Salazar in which General Costa Gomes is claimed to have been a participant.

### HEATH SAYS NO TO GEN. AMIN

By Our Foreign Staff

Mr. Heath has rejected an invitation from President Amin to visit Uganda and the President's suggestion that Britain should lend Uganda the money to pay compensation to dispossessed Ugandan Asians.

A Foreign Office spokesman said yesterday that Mr. Heath's reply to President Amin was delivered by the acting British High Commissioner in Kampala, Mr. John Stewart, on Wednesday.

In his letter, the Prime Minister told the Ugandan leader that the negotiations about compensation to companies and individuals would be better conducted at an official level and called for a reply to repeated

The difference is, however, that there is little love lost between General Arruda and Dr. Caetano, and the General is seen in this year as a potential magnet for much Right-wing pressure on the Government.

Another figure to be watched in the current lining up of the new generals is General Costa, who is expected to be forwarded from his 26,000-man army to the command of the Portuguese armed forces. He is very close to Dr. Caetano and is emerging as a President Amin repeated his real power in the land. He is said to be demands on Kampala Radio.

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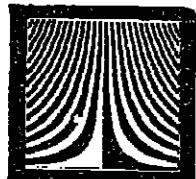
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# The Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

## ● OCEANOGRAPHY

### Big exercise in North Sea

MORE THAN 100 measuring instruments deployed by 22 and the movement of pollutants vessels are expected to be laid is also a likely outcome.

In the U.K., official oceanographic, hydrometric, hydrographic, fisheries and water pollution research bodies are involved in the programme, together with the London and Medway ports authorities and three colleges and universities.

Thus the interests of marine dynamics, fisheries research and marine chemistry are brought together in a programme which is the largest of its kind yet mounted in these waters.

A basic practical outcome of the programme will be a greater knowledge of the movement of water in the area under study, conditions of tide and weather so that, for example, larger ships can be more safely or efficiently operated in what is an increasingly congested area. Increased information about possible storm

used will be some 90 water current meters, 20 bottom-mounted off-shore tide gauges and three automatic buoys.

A special experiment will make use of a cross-channel Post Office telephone cable to monitor the flow of traffic in the North Sea.

Once installed the P-512 system can be relied upon to compact 30 cubic yards of unsorted refuse hourly, packing all waste matter into hygienic sealed containers.

When a chute system is incorporated the time-consuming need for manual handling in a large building is virtually eliminated and even during exceptionally high summer load there is no risk of small rodent infestation or fire in densely populated urban environments.

The need for maintenance is said to have been greatly reduced by the modular system of construction which incorporates an electric motor, pump, control valve and filter all centrally mounted on one common bracket.

The control panel can be located left, right or rear of the machine.

GEOFFREY CHARLISH

licensing agreement with Mitsu and Co., a leading Japanese concern which is now marketing the technology and equipment throughout Asia. With the already successful establishment of the Chroma process in the U.S. and Japan, the company is now ready to negotiate with prospective sales representatives in the U.K. and Europe.

Textile Technology sees among its longer-term objectives the establishment within the Common Market of a subsidiary corporation to cover the sales network and a manufacturing facility to serve the area.

The U.S. company has now launched five systems based on the main process: Chroma 1, which provides distillation and accessory equipment for solvent scouring textile products in all types of applications; Chroma 2, comprising discontinuous dyeing equipment, becks, beam and yarn dyeing units; Chroma 3, semi-continuous system for jet dyeing fabrics and utilising a continuous solvent scouring range; Chroma 4, for atmospheric dyeing of all types of full-fashioned knitted garments; and Chroma 5, a continuous solvent process for aqueous-based approach.

Typical of these is a process developed in the U.S. by Textile Technology, Inc. (P.O. Box 41231, Indianapolis, Indiana 46241) which is now to be launched in the U.K. and Europe.

Called the Chroma process, it has been developed for dyeing Technology negotiated a multi-million dollar contract and

finishing both knitted and non-woven materials.

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## It's not the end of the world.

Being the country's number one rechargeable battery maker doesn't exactly make us world-wide industrial giants.

Fortunately though, our world doesn't quite end with the white cliffs of Dover.

We make and sell batteries in other countries too.

In Europe. Where we're leaders in Holland and Denmark, and expanding rapidly in France and Belgium.

In India. Where we have a quarter of the lead-acid battery market, and export to thirty other countries.

In Australia and New Zealand. Where again we're market leaders.

In S.Africa. Where we have 30% of the automotive battery market, and 45% of the industrial market.

In Canada. Where Chloride Systems leads the emergency lighting systems field.

And in the U.S.A. The largest battery market in the world.

Through Chloride Systems Inc., we already have a strong presence in the emergency lighting business.

And last month we bought a controlling

interest in the Connrex Corp. Overnight becoming the seventh largest U.S. battery manufacturer.

We intend to use this base, and Chloride's technical expertise, to develop our industrial battery business in the U.S.

Our overseas activities contribute 32% Group pre-tax profits.

So you can see that our world hardly ends with the English Channel.

**CHLORIDE**

More involved than you think we are.

## HORSE TRIALS

BY MICHAEL DONNE

## Big entry for Burghley

ANY FEARS that next week's second place at Osberton last European Three-Day Event week, and first place at Annick Trophy home from Burghley Championship in Kiev would earlier, when ridden by Captain reduce interest in this week's Mark Phillips.

Burghley Horse Trials in Lincolnshire are proving unfounded. While seven of Britain's top riders and horses, including the reigning European Champion, Princess Anne, the Olympic Gold Medalist, Richard Meade, and last year's Burghley winner, Janet Hodgson, are all now in the Soviet Union, there is still a substantial entry of over 50 for Burghley, including several combinations from overseas, to make this event both attractive and significant. Over the next few days there will be plenty of opportunities to study the progress of some of the younger riders and less experienced horses who are now making their names in this exacting branch of equestrianism.

Among these is Sara Bailey, with her mare Red Amber, who was a member of the victorious Junior European Championship team at Limoges earlier this month, and who also came second in the individual placings. Other young riders who are attracting increasing attention are Diana Thorpe, with The King's Lynn winner, of the Midland Bank Novice Championship in 1972—a combination that always goes far across country—and Matthew Straker, riding George. The latter horse will be worth watching. He was the only one to complete the Junior European Championship at Eridge last year with no faults other than dressage penalties. Had his dressage been better, he would have been in a strong position for the championship on that occasion. George also took well-deserved consolation if they

## Leyland Marathon is aimed at European truck market



The Marathon is designed for long-haul fleets in Britain and overseas.

BY JAMES ENSOR

BRITISH LEYLAND, which has been losing out badly in the British heavy truck market, is to continental competition. Although the Buffalo can be operated at the maximum weight currently permitted in Britain, Marathon is designed to fill the 32 tons, many TIR operators have bought heavier trucks for use on the continent or in anticipation that British limits would have to be raised in line with the Common Market standards.

It is aimed at long-haul fleets operating in Britain on domestic and international runs and it will be exported to continental markets from next year.

The Marathon is fitted with a big continental cab that is very quiet and comfortable and is available in either standard or sleeper form.

The basic engine, which is a six-cylinder Leyland TL12 in-line engine of 230 bhp, is quiet enough and clean enough to meet all the British noise and smoke regulations, which are now the toughest in Europe. The truck will also be offered with more powerful Rolls-Royce and Cummins diesels for operation at maximum weights on continental hauls.

Swedish inroads

In the past few years Leyland, which once largely dominated the British heavy truck market, has seen more and more of its customers slip away to the Leyland Redline trucks, built at Bathgate. are marketed through a separate network.

## HOME CONTRACTS

## Baker Perkins Jaxons wins £1.2m. orders

Baker Perkins Jaxons has £650,000 from British Rail. They include carrier multiples equipment, 12 circuit carrier-on-cable transmission systems for computerised freight management and 960 circuit coaxial cable systems.

David Brown Gear Industries has received an initial £500,000 order for geared transmissions at the British Steel Corporation's new pelletising plant at Redcar.

Dorman Long Wire, members of the Tinsley Wire Group, have been awarded a £2m. contract by British Bridge Builders for cable experimental packet switched service, to be set up in London, Manchester, and Glasgow by 1976, which will experiment in transmitting computer data in self-contained, addressed blocks or packets.

Sportswear has been awarded a £106,443 contract by Renfrew Town Council to extend the King George V playing fields on land to start soon and should take

GEC Telecommunications has received contracts worth over £1.2m. of the former Renfrew airport. 10 months to complete.

## Airlines to decide next Atlantic fares move

Financial Times Reporter

THE U.S. Civil Aeronautics Board has asked all interested parties to file their comments by September 11 on what should be done about North Atlantic airfares, following last week's Washington Court ruling setting aside that present fares agreement.

The court passing judgment in a case brought by Mr. Ralph Nader's Consumer Action Group gave the CAB 21 days in which to set aside its earlier approval of an international air fares agreement for the North Atlantic.

The CAB is now passing the problem of the next move back to the airlines, since whatever action it takes in the light of the court's decision will affect them.

It is asking whether it should get the airlines to file new rates, re-approve existing agreements or take some other action.

The Atlantic airlines are due to meet in the South of France from next Thursday to consider new fares for the route from January 1, and they are bound to consider the situation when the court's ruling, and the CAB's request for advice, has created.

As there are only five days between the opening of their conference and the CAB's deadline of September 11, it seems likely that many airlines will give their individual advice to the CAB before going to the South of France.

Commenting on the problems of the prime contractor system—where one major company is put in charge of a project, in turn employing sub-contractors—the committee refers to the soaring cost of certain guided weapons systems undertaken by British Aircraft Corporation.

It points out that the estimated development cost of a radar tracker for use with the Rapier guided weapon system rose from £2.5m. in 1968 to £30m. in November 1972.

Apart from inflation the increases were due mainly to under-estimation of the difficulty of resolving certain technical aspects, and to changed location of trials.

Some £800,000 of the increase was due to one (unnamed) sub-contractor's achievement being less than planned during 1970.

On the design and development of the Seawolf missile, estimated costs rose from £17m. in 1968 to £27m. in February 1972.

"While inflation has been the biggest single cause, delays in producing associated equipment for the Navy Department have led to postponement of trials and contributed to the increase.

"During 1971, difficulties were experienced in the development programme of a sub-contractor, and the Ministry intervened to assist the prime contractor and sub-contractor to reach a solution satisfactory to all parties," says the committee.

A disagreement arose between those two companies over losses which Elliotts were making on the onus would be on a contractor to produce a final settle-

ment.

The committee's view is that sharper incentives are desirable, and that current contracts should be reviewed to see if they are providing worth-while results.

It is also highly critical of the outcome of arrangements made by the Ministry to provide flight simulators and maritime crew

trainers for the Nimrod maritime reconnaissance aircraft.

Redifon Air Trainers (RATL) was appointed prime contractor, with Elliott Brothers (now within GEC's Marconi Space and Defence Systems) as sub-contractor.

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# BUILDING SOCIETIES

FINANCIAL TIMES SURVEY

## Surrounded on all sides by extra pressures

By SANDY McLACHLAN

To-day, and not for the first time in recent months, crisis talks are being held between Government ministers and building society leaders. The meeting is at the request of the Building Societies Association whose members want to discuss the worsening mortgage situation with the Government in advance of the meeting of the Association council on September 14.

The Association has already recommended a 10 per cent mortgage rate, and is worried that rates may have to go higher still if the Government takes no action. As well as discouraging new borrowers, the rapid increase in interest costs is reaching the stage where existing borrowers may have difficulty in meeting their monthly repayments.

The mutual nature of building societies has always left them open to criticism. At any one time, depending on one's viewpoint, they can be criticised for paying too much attention to the interests of their depositors at the expense of their borrowers or vice versa. This is something which building society managers had come to accept more or less philosophically, and they reacted by moving cautiously when they had to

### Unhappy chiefs

All these factors have combined to leave building society chiefs unhappy about the role they can play or can be expected

to play in fulfilling their traditional role of financing owner-occupation. In some respects at least they have become as much a political football as people engaged in other price-sensitive occupations such as the baking of bread.

The recent problems of the building society movement stem back to the new competition in lending policy

announced by the Bank of England in 1971. The basic theory here was that the financial institutions should be allowed to compete freely among themselves in terms of attracting and lending money, thus removing the quantitative controls on the lending of, for example, the clearing banks which had previously prevailed.

The original Green Paper setting out this new system of control—which was to operate through official manipulation of the interest rate structure—specifically said that it might be necessary to make special provisions for the protection of building societies, which had been exempt from previous controls, in view of the social importance accorded to increasing home ownership. At the time this seemed an unlikely eventuality: bank deposit account rates were low and building society interest rates

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## Willy-nilly in the interest race

By MICHAEL CASSELL

As every building society re-rates can be expected to repeatedly point out, it has to maintain record levels until it attracts money to survive—a fact that is under control, re-often lost sight of in the mains to be seen. emotional debate now raging. While societies are trying to around the movement's ears, derive some comfort from the and will certainly come about as a result of recent events. This is the major task, for fact that the latest crisis may only be relatively temporary, they are having to face the prospect of operating against a background of higher and more volatile interest rates. Serious doubts as to whether or not the traditional system of rate adjustment is any longer suitable are now being voiced.

From the societies' point of view, they are frustrated by a longstanding obligation to provide a minimum of one month's notice—in some cases three months—of any changes in rates for depositors, while the investors' return can be changed overnight.

When rates are rising, societies can find themselves digging deep into reserves during the period before the mortgage rate aligns itself with the rate paid to depositors. Such changes can literally cost millions of pounds in the case of large societies and, quite naturally, such regular rate movements give rise to concern. The smaller societies with limited reserves can find the situation even more embarrassing.

Societies now seem anxious to explore the possibilities of mortgage repayments being adjusted only once a year. Rate changes in any 12-month period would be then accounted for and a new repayment figure accordingly fixed for the ensuing year.

If, however, societies are anxious to preserve the right of the borrower to be told of changes in advance—a somewhat doubtful advantage—they may well have to establish a procedure which allows for regular movement of the depositors' rate without corresponding adjustments to the level of interest payable on mortgage being necessary.

Before the decision to fix the mortgage rate at 10 per cent was hurriedly taken earlier this month, there was a suggestion that it should be pitched at a higher level than was actually made necessary by the investors' rate. This would give societies more room for adjusting the deposit rate without corresponding changes being necessary on the other side of the equation. Under such a scheme, however, borrowers could face high building society lending rates at a time when lending rates are falling elsewhere, in order to enable the fluctuations to be ironed out.

It is clear that the building societies' gearing to a slow-moving interest market has

become outdated, even though events might not always prove as critical and as volatile as at present. Some rethinking in this direction is now needed around the movement's ears.

Another major talking point

in the past few months has been

the possibility of devising a

scheme to help even out the

level of funds which societies

have available for house purchase.

The idea, given wide-

spread publicity after a public

airing by Mr. Anthony Crosland,

Labour spokesman on the envi-

ronment, attracted consider-

able popular support and was

brought into talks held between

the Government and the

societies to discuss the future

prospects for curing the long-

term problems of ensuring an

adequate flow of funds.

### Levelling out

The scheme, at its simplest, would allow societies to put "buffer" funds on one side for use when finance was scarce, so levelling out supply and hopefully acting as a stabilising influence on property prices.

Closer consideration, how-

ever, appears to have convinced

many people that any such idea

is basically impractical, even if

apparently attractive. The

Government, for one, seems

convinced that it would not

work.

The first point made by

societies is that for a number

of years the demand for mort-

gages has been such that there

are few opportunities for setting

up a scheme which could only

be created at a time of excess

funds. A major point to be

settled in any scheme would

involve the determination of

the proper level of lending in

any one year, and hence the

point at which funds were put

on one side. In any case,

building societies are quick to

point out that their liquid

funds already represent a

stabilisation fund and are used

to help meet high demand.

The movement reacts strongly

and quickly to any suggestion

which could open the door for

large-scale Government inter-

vention in the conduct of its

affairs. Societies were unhappy

about the Government's deci-

sion earlier this year to step

in and provide them with a

£15m. bridging grant and remain

determined to see that, while a

closer working relationship with

the Government might prove

useful, they are left to run

their own business.

Provided they adapt their

ideas to match the environment

in which they now operate, and

are seen to do so with effective

results, the chances of outside

intervention should be substan-

tially reduced.

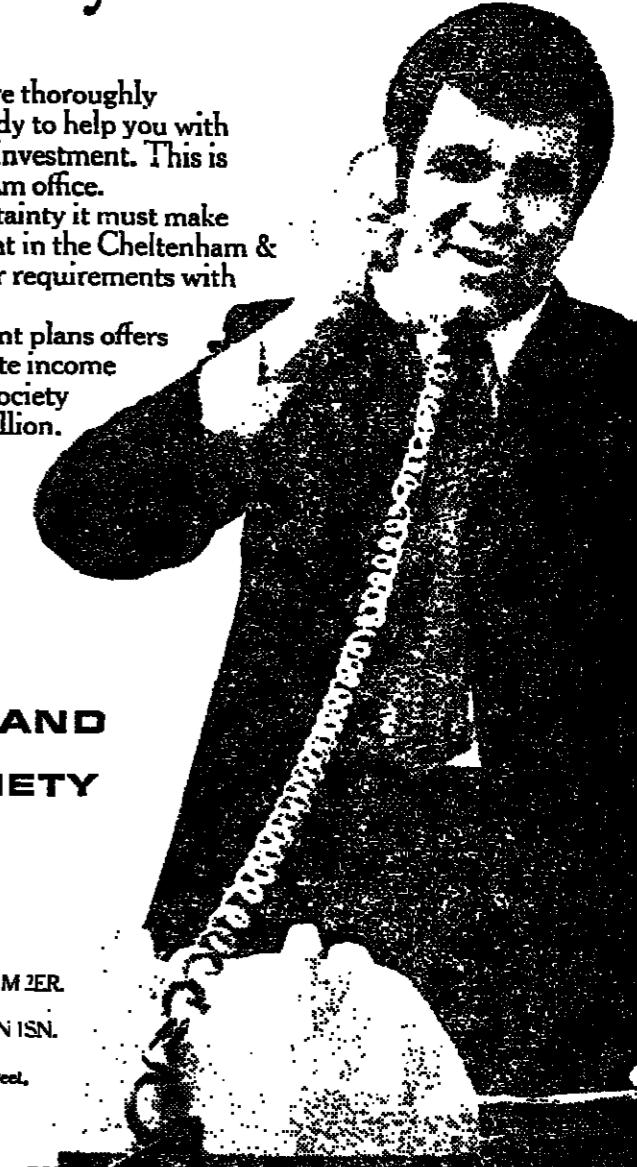
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## BUILDING SOCIETIES II

## The soaring cost of mortgages

By PETER RIDDELL, Property Correspondent

Mortgage rates are now at including two in the last five given current record bank the impact of inflation on both a level which would have months, with another change deposit rates. While even 10 per cent ever, extending the term has seen highly improbable to highly likely, if not probable. Even those accustomed to the conditions of the 1950's and the early 1960's what effect does it as the net payment per month actually have on borrowers? There is no simple answer to the gross payment is unchanged. This is because of the increased the question which is part of the reason why the building tax relief due on the larger societies are in such a difficult interest element involved.

The subsequent movement up to the current Building Societies Association recommended rate of 10 per cent—and possibly even higher before long—has occurred because of the steady rise in general interest rates during the year.

This in itself reflects both the current high rate of inflation and the implementation of the official Competition and Credit Control policy. The latter has brought in a new framework where interest rates fluctuate much more freely—and therefore in current conditions, rise to much higher levels than would have seemed possible before. This trend of increasing interest rates has been reinforced by the high rates overseas and by the Government's attempts to fund the massive public sector borrowing requirement.

In any event, the rise in interest rates reflected in the increase in the clearing banks' base rate to 11 per cent has put growing pressure on the building societies to adjust their own investment and mortgage rates. Despite the Government produced its £15m. special three month grant which held the rate down to 9.5 per cent—still one point over the previous record level. However, the Government's hopes that interest rates would fall proved short-lived. Despite the very temporary optimistic period in July the pressures mounted and the mortgage rate had to be adjusted much more frequently than in the past. While the mortgage rate recommended by the Building Societies Association has risen to 10 per cent, a few weeks ago. And there is a substantial number of people who have been only seven changes in the body of opinion within the movement which argues that the rate of interest recommended by the Building Societies Association will have to be increased further within the last two years since the current investment rate may not be high enough

to include two in the last five given current record bank the impact of inflation on both months, with another change deposit rates. While even 10 per cent ever, extending the term has seen an astonishing figure to appear attractive to people those accustomed to the conditions of the 1950's and the early very few years to run, especially 1960's what effect does it as the net payment per month actually have on borrowers? There is no simple answer to the gross payment is unchanged. This is because of the increased the question which is part of the reason why the building tax relief due on the larger societies are in such a difficult interest element involved.

Existing borrowers, who bought in the 1950's or early to mid 1960's, are, in fact, not too badly affected. Although the rate has risen from 6.75 per cent since 1965 and this has obviously increased the amount of monthly repayments the real cost of borrowing has dropped since prices as a whole have risen faster than the increase in interest rates.

Even if this is a once-and-for-all esoteric argument existing borrowers also benefit from the fact that in the later years of paying off a mortgage the interest proportion, which fluctuates according to the mortgage rate, is much lower than in the early years, while the bulk consists of capital repayments which are fixed. On the other hand, the interest element of a 25-year mortgage attracts tax relief while the capital section does not.

At the same time it is much easier for someone who has paid off—say, 10 to 15 years of a mortgage—to extend the term and maintain gross monthly repayments at the same level. But such extensions become greater as interest rates rise—and in many cases borrowers would be wiser to pay slightly more per month rather than extend the life of the mortgage more important factor has been the level of house price and the rapid inflation of income an existing borrower prices and the rapid inflation of the type of mortgage from £8.83 per £1,000 to 29.19 per £1,000.

Until now the increase in the mortgage rate has probably not had much effect on demand as there has not been any noticeable slackening in the number of potential house buyers. A fair suggestion which has aroused very little interest for this reason.

The situation may be changing now since, as Roy Cox of the Alliance Building Society, has recently argued another rise in the mortgage rate could lead to about the mortgage rate structure many new borrowers being turned.

The first priority is simply to view the upper limit has made the mortgage rate less of almost been reached using a political symbol and to propose traditional methods of interest rate adjustment. An illustration alterations are accepted as this is the fact that as the normal without all the technical increases the proportion of complexities now involved. One income new borrowers must pay more gage repayments should be altered only once a year so that each month also rises very sharply.

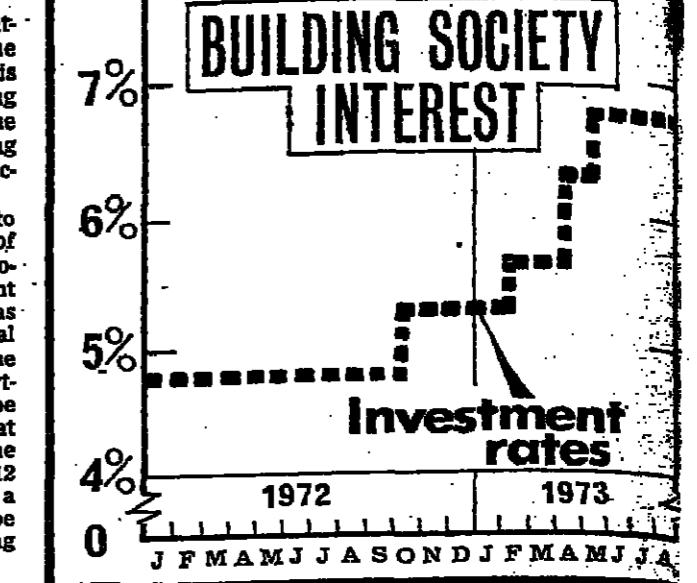
Assuming an 11 per cent mortgage rate, for example, the normal building society calculations based on the ratio of new repayment figure would be agreed affecting the following 12 months.

Only twice gross income compared with three times at the moment.

The other complicating factor of increasing interest rates is to alter the mortgage rate as the difficulty of extending the frequently as at present but term. Following the increases instead maintain it at a high in the rate last autumn and enough level, above the comparable current rate, to allow new borrowers are approaching, the investment rate to be in line with the rate of inflation in or where they cannot extend the response to general interest rate conditions. This would remove some of the direct connection between the two rates and that paid by the investor, plus an annual increase in the capital sum repaid also related to the rate of inflation. This would basically mean that the amount repaid by building societies and authorities, and they have very popular.

Some of the leading societies are sceptical about these schemes though. They feel that there is a danger of stretching young people's commitments in this way. But movement has never made clear its intention to devote far more time resources to help young time buyers, both by this of plan, by taking into account of a husband's income by certain variants on the per cent. mortgage idea.

The topic is high on the list of movement and the Government and various other schemes low-start mortgages are to appear over the next year to cope with the problem of new borrowers hit by continuing rise in the mortgage rate.



## Another approach

If this proved impossible another approach might be not to alter the mortgage rate as the difficulty of extending the frequently as at present but term. Following the increases instead maintain it at a high in the rate last autumn and enough level, above the comparable current rate, to allow new borrowers are approaching, the investment rate to be in line with the rate of inflation in or where they cannot extend the response to general interest rate conditions. This would remove some of the direct connection between the two rates and that paid by the investor, plus an annual increase in the capital sum repaid also related to the rate of inflation. This would basically mean that the amount repaid by building societies and authorities, and they have very popular.

CONTINUED FROM PREVIOUS PAGE

## By extra pressures

rate to stand at the competitive level of 6.75 per cent, while subsidy was applied there was keeping the mortgage rate at a considerable unease among building society leaders, who felt that this was a first official rate of 9.5 per cent.

The real hard bargaining came in July, with a meeting of the Building Societies Association Council scheduled for Friday the 13th, and the subsidy due to come off at the end of the month. At this stage considerable pressure was brought to bear on the building societies to trim the investment rate to a level which would allow the mortgage rate to remain unchanged at 9.5 per cent.

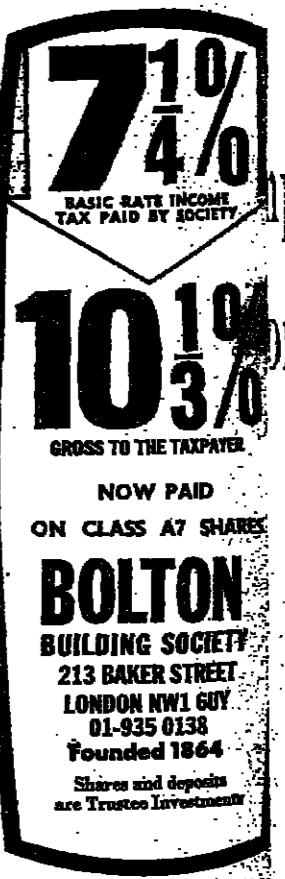
Partly because the inflow of funds in April and May had been at record levels, partly because there was some indication of a downward movement in interest rates, and partly as a result of the political pressure, the BSA council did in fact agree to hold the mortgage rate, and recommended a reduction in the investment rate to 6.4 per cent net.

Events since that date have made a bit of a mockery of the issues which caused such heart-searching at the time. In a matter of a few weeks international considerations became paramount as far as interest rates were concerned with the weakness in sterling on the troubled foreign exchange markets. The Bank of England minimum lending rate shot up to an unprecedented 11.5 per cent and shortly afterwards the clearing banks were forced to move their interest rate structure to keep in line.

## Balance shifted

The balance of political necessity had shifted, and the building societies were left to sort themselves out. An emergency meeting of the BSA council was called for this month (when normally no meeting is held) and the decision to cut the rate to investors was rescinded. The council recommendation was that the mortgage rate should indeed go up from 9.5 per cent to 10 per cent and most of those of the major societies which have held back from following this recommendation have done so not because they think it is too hasty, but because they feel that the half per cent increase may turn out to be insufficient. Only this week the chairman of the Leek and Westbourne, Sir Hubert Newton, has warned of the possibility of a mortgage rate of up to 14 per cent.

This chronicle of events serves to highlight the ambiguity of the situation in which the building society movement finds itself. Lacking the clear-cut discipline of a profit motive, building society leaders have always tempered the commercial aspects of their business with a consideration for the social aspects of fostering home ownership. They have always been encouraged to do so by governments, but recently social considerations have become inextricably intertwined with political expediency.



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## BUILDING SOCIETIES III

## Putting two together is a long business

By KENNETH GOODING

Merging two building moved only a few miles from in an admirable position to vigorous and dynamic organisation which takes a very long time. There are so many branches of their old "local" time. There are so many branches of their old "local" obstacles to overcome that the society. pressures for a merger must be. Personal service can still be with Bristol and West Somers particularly strong before any offered but then the major society will consider such a societies at branch level also move. To start with, a merger may particular attention to this needs the approval of a two-thirds majority of shareholders and the administration involved in getting this is almost enough to make sure that the major societies do not amalgamate— even if the Chief Registrar of Friendly Societies would allow them to think about it in the first place.

There are other problems with mergers involving more emotional things like clashes of personalities among directors, the question of compensation for retiring directors, loss of a local name and all manner of things which can be wrapped up under the general heading of "pride and prestige."

But in spite of all this there is a steady—even remorseless stream of mergers among building societies. Since 1960 there have been two examples of this type of merger. Two Wolverhampton societies—the Wolverhampton Freeholders Permanent Building Society and the Wolverhampton and District Building Society—announced in February they intend to join forces at the end of the year with the merged operation becoming the Wolverhampton Building Society. The new society will have 14 branches and 50,000 members, combined assets of around £50m. and become the 35th largest society in the country.

## Asset growth

It is not so long ago that the description "a small building society" fitted only those with assets of less than £5m. but with the asset growth of all the societies running at between 15 and 20 per cent. a year, the "small" society is now one with assets of under £50m.

Once upon a time these societies enjoyed local loyalty and earned it through good personal service. This changed as population movement became more common. Even if people's present members and also be able to display to the public a

description "a small building society" fitted only those with assets of less than £5m. but with the asset growth of all the societies running at between 15 and 20 per cent. a year, the "small" society is now one with assets of under £50m.

Discussing the problems the smaller societies face in avoiding being "mopped up" in mergers, Mr. Vincent Watford, director and general manager of the Enfield Building Society, has declared: "I am sure it will become increasingly difficult for the smaller society to preserve, its market share, unless the merger process will continue on its slow and gradual course.

## Will to expand

Discussing the problems the smaller societies face in avoiding being "mopped up" in mergers, Mr. Vincent Watford, director and general manager of the Enfield Building Society, has declared: "I am sure it will become increasingly difficult for the smaller society to preserve, its market share, unless the merger process will continue on its slow and gradual course.

## Competition for savings becomes a major issue

By MICHAEL BLANDEN

Competition for savings funds between the building societies and other outlets has been a major financial and political issue this year. The savings would be suggested with market to a considerable extent withdrawal of the Saver as you Earn is divided: it is arguable that the competition for money from the big banks, for example, is likely to be seriously damaged by removal of only a relatively minor of a relatively minor source of impact on the flow of resources funds.

Nevertheless, the societies have demonstrated that they feel vulnerable when interest rates in other sectors of the market rise to levels competitive with the terms they are able to offer to their depositors. Their concern must be greater if the competition is coming from the much more directly comparable outlets of the National Savings.

The better terms on National Savings Bank should all represent increased competition for savings funds.

Perhaps most important would be the radical changes envisaged for the Trustee Savings Banks. The Page Committee report on National Savings was carried through, it would be natural to expect that the considerably increased competition which would result would have a substantial impact on the building societies.

## Total outstripped

The Page report itself pointed out that the building societies, dominant in the area of short-term saving, were directly in competition with National Savings. Both the borrowing and lending functions of building societies, the report commented, "affect the amount of money available for National Savings." It is a competition, moreover, which the building societies have been winning: their growth rate has been averages and in fairly recent years the total funds of the building societies have out-recommended for the trustee savings banks should embarrass the whole of National Savings.

The Page recommendations, the building societies in any case, have included a number of important moves to improve the future, which the various argued. "We think that the

existence of a competitive and building society deposits over vigorous savings bank organisation, not inhibited from the competition, has put attracting deposits and investing them in any sensible way it may be. If building societies continued to fit, including lending on to develop at this pace they would benefit the world, in a relatively short time, make the services provided through National Savings insignificant by comparison."

This led Page on to consider whether indeed the societies might not indeed take over completely the present role of National Savings and develop as full savings-bank type institutions. The Committee found, however, little inclination among the building societies to broaden the scope of their activities in any radical way, and no wish to replace National Savings.

Part of the background to this view was provided by the "fairly formidable array of advantages over National Savings" held by the building societies. Most important, the Committee argued, was the unique tax arrangement applied to the societies. This meant that the saver did not have to pay tax on the interest received (unless he was in the higher tax ranges). The total cost to the building societies of paying interest and tax is lower than it would be if they paid interest gross to the saver, and the composite rate. And lending rates are lower than they would be if the building society had to pay interest gross on borrowed money."

On top of this, the Committee pointed out, the depositor can withdraw his money at very short notice from the building society, in contrast with many National Savings outlets. The interest is credited half yearly, but calculated daily—in contrast to the savings banks which calculate monthly and credit annually, which could make a substantial difference to a man who may want his money in a hurry."

There is also, the Committee argued, the rather less tangible but important attraction that depositors with the building societies are likely to be favoured when they come to seek a mortgage. And though the building societies are not likely to mean that they will have to pay higher rates; or (b) the Committee found that the Government assists building societies with loans—which it may decide is necessary for the home ownership part of Government policy is not to fail". The words have proved prophetic

## Price inflation

The main problem facing the societies, the Committee suggested, was the impact of inflation on house prices and thus on the size of loans. If the building societies were to meet the demand, they would need to borrow yet more money. "This increased demand for funds must create an increasing competition for the investments of the small saver unless: (a) the building societies begin to attract commercial and institutional money—which will probably mean that they will have to be guaranteed by the Government; or (b) the Committee found that the Government assists building societies with loans—which it may decide is necessary for the home ownership part of Government policy is not to fail". The words have proved prophetic

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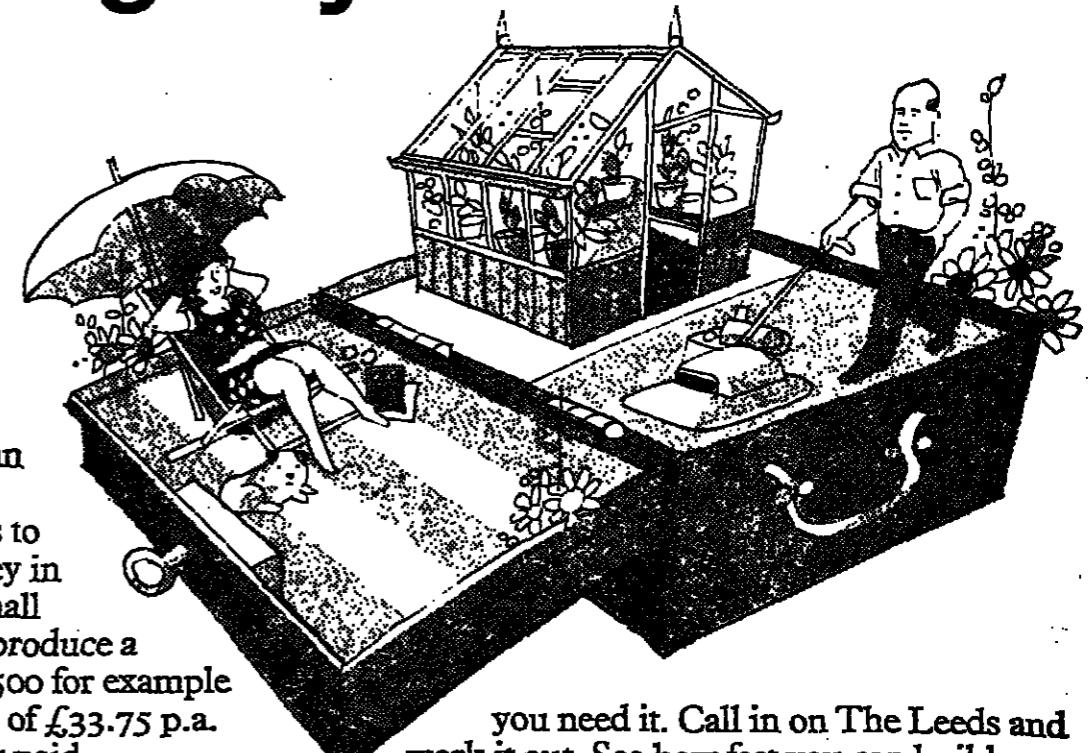
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# The Executive's World

EDITED BY  
JOHN TRAFFORD

## A Dutch solution to the labour shortage

BY MICHAEL VAN OS

IF YOU face an acute labour shortage, it is management's job to find new solutions to the problem when traditional methods have failed. That, at least, is the reaction of a number of companies in the Zaand region of the Netherlands, just north of Amsterdam—and it has led to some unusual experiments.

The latest involves the twelve largest companies in the region, big names like Albert Heijn (the supermarket chain based in Zaandam), Scholten-Honig and Wessanen (two big foodstuffs group) and the Bruynzeel woodworking company.

All of them have faced a shortage of office and administrative staff which the national employment agencies have been unable to solve.

One possible approach, the twelve decided, was to try and tap the very wasteful temps/part-time personnel market. These people are normally employed by the agencies which do not allow them to take up permanent employment with the companies to which they are assigned.

The companies decided to set up their own foundation—the Personnel Service Foundation of the Zaand District—which would differ from the agencies in that it would permit the staff it recruited to terminate their contracts and stay on permanently with the company where they were working. In this way, the companies hope to get a lot of women back to work.

The Foundation is to start work at the beginning of September. It has acquired a small employment agency in Zaandam.

Besides the twelve companies, the local labour office and the local chamber of commerce are members of the foundation. A massive publicity campaign is planned, aimed particularly at women.

As might be expected, the Foundation has been opposed by the big employment agencies who, operating basically on the same lines, fear losing a substantial part of their market in the region.

Foundation Secretary J. G. van der Sluis—who also works full-time for Bruynzeel—stresses that the Foundation should eventually pay for itself. "But it will



Shoppers at an Albert Heijn supermarket. The company is pioneering a new approach to staff recruitment.

not set up to make profits, unlike repaid in small extra fees serious than the clerical/secretarial shortage and joint recruitment is consequently very important.

The Foundation is expected to undercut the traditional employment agencies by 20-25 per cent, although this has never been officially confirmed.

The starting capital of people. All the companies are located in the province of North Holland, of which Zaand is a part.

The companies co-operate in the anticipated use of the agency's services and the size of the company. The loan will be

Illustrates these weaknesses and engaged in discussion on the examples, suggests how subjects of individual exhibits they can be overcome, and a closing session in a sports point to the valuable role that stadium appears to have been the older partner can play in the only formal event. Great administration, staff training and success is claimed for this experiment.

**HUMAN MANAGEMENT IN A MECHANISED OFFICE**  
P. Froidevaux in European Business (France), spring, 1973: p. 81 (3 pages)

Examines the scope for increased efficiency in general office operations, warns against the indiscriminate introduction of "efficiency" techniques similar to those applied to manufacturing processes, and discusses the managerial implications of job design, motivation, training, development, and merit rating for office personnel.

**STANDARD COST SYSTEMS: AN ARGUMENT FOR PARTIAL ABANDONMENT**  
C. A. Burrows in The Chartered Accountant in Australia (Australia), April 1973: p. 11 (4 pages, tables).

Argues that standard cost systems are intended to achieve two objectives, inventory valuation and cost control, but do not achieve the latter because of the arbitrary nature of shared service allocations, and the inclusion of prior-period sunk costs. Maintains that capacity variances do not measure the effects of under-utilisation of capacity, which can be better achieved outside the book-keeping system, and may be harmful because they present as a cost something which is not in the accepted sense.

**FRANCHISING REVISITED**  
H. Hartley and D. L. Lofrano in Canadian Chartered Accountant (Canada), April 1973: p. 46 (5 pages, tables).

Traces the main reasons why local CPA firms are forced to merge with national firms: (1) a tendency for the senior partners to concentrate on clocking up chargeable time at the expense of time that should be spent on management and planning for the future of the firm. (2) the failure of the founding partner to train a successor. (3) unrealistic remuneration programmes which place an undue financial burden on the remaining partners.

**A NEW APPROACH TO HIGH-LEVEL MEETINGS**  
K. H. Rüssmann in Manager Magazin (Federal Republic of Germany), April 1973: pages 60 (3 pages, illustrated, table, English version available).

A reportage of the 1973 manager meeting of Siemens, the German electrical group, which sought new ways of communication. Instead of lectures and addresses, the 1,000-odd managers partook in a display of facts and figures on 8,000 square feet of exhibition space.

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## Management News

London Business School's audio-visual aids, accommodation Small Conference Centre at its and canteen—now available to Regent's Park headquarters in those who hire the conference London is now open and can be centre. The centre can be booked by companies and throughout the year, in contrast conference organisers. It is suitable to the main part of the school for groups of up to 40 and can which is only available out of prises a lecture theatre, one term time. Already the centre is large seminar room and five about 60 per cent booked for smaller rooms.

The Schools' facilities—library, showing particular interest.

## CORPORATE FINANCE

### The free cash flow model

BY JOEL STERN

ALTHOUGH many things can affect ordinary share prices  $(P)$  multiplied by the expected rate of return  $(r)$  plus current values in the world's most sophisticated stock markets is return on existing capital is not determined by six factors alone going to change in the future— $r$  is an assumption which, perhaps surprisingly, is perfectly sound.

Since FCF is equal to NOPAT minus  $I$ , FCF's growth rate depends on the growth rates in NOPAT and  $I$ . NOPAT's growth rate is equal to  $r$  multiplied by the investment rate which is the per cent of the current year's NOPAT that is invested in new projects or  $I$  divided by  $I$  multiplied by the amount of interest-bearing debt  $(D)$  in management's target financial structure.

Because of the composition and form of the Model, the FCF framework provides three significant advantages to investment analysts and corporate managers that are absent in traditional tools.

#### Investment

First, the Model separates corporate investment decisions from financing policy. Because NOPAT is equal to profits before financing costs, it is not net new capital investment financing, which is the debt and/or equity, and  $r$  is the expected rate of return on total net new investment. FCF is unaffected by gearing. Poor quality projects do not appear attractive because of the way they are financed. Gearing is, however, an important determinant of market share price.

Free Cash Flow (FCF) is important because investors place considerable emphasis on it, not profits in calculating share price. The relationship between capital and sales is usually closer for individual product lines than for the company as a whole.

Thus, if the proportion of a firm's capital allocated annually to various product lines is relatively stable, there is likely to be a clear relationship between capital and sales and new investment.  $I$  and incremental sales. If this is true, and if a company's expected rate of return on sales (NOPAT divided by sales) is also stable, NOPAT and  $I$  will be expected to increase at approximately the same annual rate. And if NOPAT and  $I$  grow at identical rates, the market will expect sales, NOPAT,  $I$  and FCF to have identical rates of growth.

#### The model

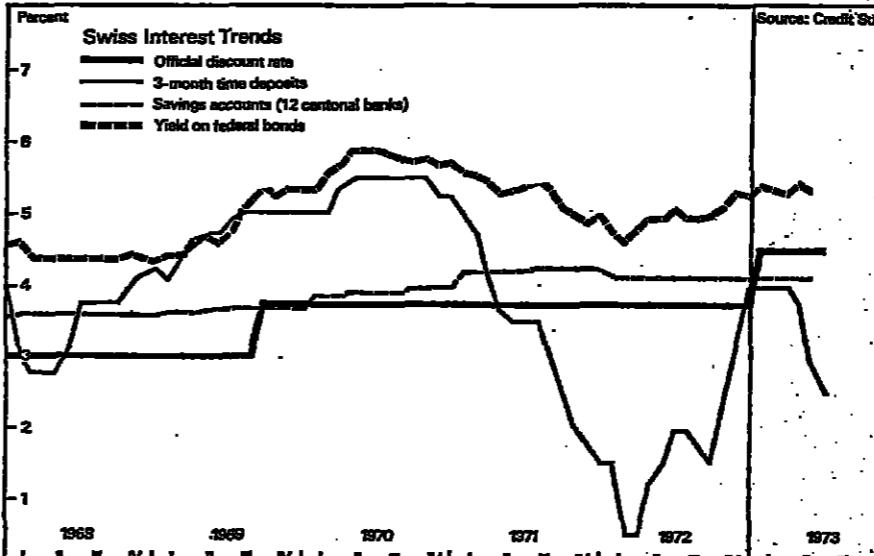
After the expected future Free Cash Flows are projected, the estimated present value of the company's total capitalisation (debt and equity) is obtained by discounting the Free Cash Flows at the company's present weighted average cost of capital.

Thus, the Free Cash Flow Model initially provides an estimate of the fair market value of the debt and equity capital combined. To obtain the equity value alone, the current level of debt employed is subtracted from the total fair market value.

The weighted average cost of capital utilised to discount the expected future Free Cash Flows depends on the two remaining determinants of share prices:

## Report from a Major Swiss Bank

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The balance sheet total at the end of June 1973 amounts to 32,200 million francs and thus approaches the previous record high of 32,500 million francs. Loans in the second quarter increased by 294 million to reach a total of 10,500 million francs, whereby investment and export financing caused a particularly strong increase in secured term loans.

Foreign deposits increased by 165 million to a total of 28,900 million francs, whereby credits from other banks rose sharply. Due to Swiss credit restrictions, the above increase is offset by a reduction in time deposits by customers to 7,100.

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FRIDAY AUGUST 31 1973

## Astonishing gaps

THE GOVERNMENT'S economic policy is mistrusted in the financial markets, and widely economy in order to secure a necessary adjustment in the exchange rate has enough validity to raise some very interesting questions about the criteria for adjustment; it does appear that the lack of a sound Institute for Economic and Social Research. This news, one might suppose, might hearten the Government and reassure some of its critics. In fact, it should do neither, for the Institute's analysis shows astonishing gaps. The disturbing possibility—and it has not been contradicted in any recent Ministerial speech—is that the Government suffers from the same blind spots.

### The omissions

It takes no very sophisticated eye to detect the gaps. Any copy of any evening newspaper is full of two symptoms of economic disorder: editorial columns bewailing ever higher interest rates, advertisements of situations vacant which show a desperately tight and inflationary labour market. The National Institute dismisses monetary issues in a single, complacent sentence, and does not discuss the strain in the labour market at all.

### Realism needed

They are awkward, too, when it comes to the future—the bland assumption that the balance of payments will cure itself if only commodity prices level out, and that the big problem now is to devise a suitable formula for Stage Three of the anti-inflation policy (and here the National Institute is talking straight Ministerial language). But a cure for the balance of payments requires that domestic market: the attempt to correct it through borrowing alone is unlikely to use about him the words used by Barbara Castle in her speech to the TUC in Blackpool at the end of next week is no exception.

Even in the National Institute's own terms, the scale of the refutation and of the Government's deficit are not justified. Had the fiscal stimulus been right in scale and in timing, then we would not now be faced with the necessity to strain the financial markets: for Keynesian terms the Government's deficit would simply offset the excessive savings of the private sector. Nor would the labour market be overstrained. These topics are evaded because their implications are so awkward.

These omissions do matter. The Government's critics argue that both the domestic necessity for high interest rates and the state of the labour market are symptoms of fiscal reflationary overkill, leading to excessive demand. The excessive demand created by the Government's deficit is reflected both in the balance of payments and the state of the labour market: the attempt to correct it through borrowing alone is unlikely to be imposed in an orderly labour market.

So far as this case is answered in the new Review. These words cannot be used in terms which evaded by assertions that the Government might find demand is slowing down "of its own accord" (the result in the National Institute argues fact of the rise in import prices not only that a strong boost to prices which it is hoped will be reversed), or by accepting the demand was required last year. His detractors will say he is largely responsible for this lack of progress.

But circumstances—such as the emergence of the powerful Left-wing group on the TUC general council personified by Jack Jones and Hugh Scanlon, and the election of a determined Conservative Government—did not make life easy for him. Nevertheless, historians are unlikely to use about him the words used by Barbara Castle in her speech to the TUC in Blackpool at the end of next week is no exception.

But never in his life has he

had the time to work out a tory fashion. Feather's detractors however would argue that economic and industrial answers for the future. Throughout his TUC career he has been a self by defeating the Labour which the unions will accept.

Feather, she said, was "potentially one of the greatest general secretaries of the trade union movement". It is just as well that his successor, 51-year-old Lionel (Len to his colleagues) Murray, has more time to make his mark.

Looking back over Feather's

four years, it is clear that the problems of the relationship

between individual trade unions

and the TUC, and of the

relationship between the TUC

and both the Labour Party

and the Government of that these are rather negative

things. It was necessary in admission that labour is short,

order to secure a depreciation that there is a domestic

of the pound which would in

necessity for high interest rates,

turn ensure export-led growth

and a declared determination to

in future. We now have a achieve better balance

suitably undervalued currency, between fiscal and monetary

demand is slowing down, so all is well.

pressure on resources.

## Only a moderate growl

THE EFFORT to ensure that the become possible only when Government gets value for the agreement is reached on a large amounts spent on defence detailed specification: this, in projects involving advanced an advanced project, may be at technology is essentially a com- a very late stage. The formula promise between the demands arranged in the case investi- of the Services for the best pos- gated by the Committee is sible equipment in the shortest time and the Treasury's perfect: but it is said to have proper insistence on economy, been the best possible and this experience has made it easier was, in fact, the first incentive to avoid the more obvious traps arrangement negotiated in the to elaborate more effective field of guided weapons. The systems of control, but most Committee recommends no more advanced projects have to be than that incentive arrangement on their merits and should be sharp and there are no rules of thumb. The realistic and that the Ministry cases discussed in the latest should review their existing report of the Committee of procedures as soon as sufficient Public Accounts, each of which evidence has accumulated. It has special features, provoke not it worth noting that actual costs so much a prolonged bark of under any incentive arrangement cannot be compared with what they might have been.

The Committee is more concerned with the principles of control which these cases illustrate and that contractors are normally anxious to move on from the development to the more profitable production stage as quickly as possible.

The two other general questions considered by the Committee are the use of penalties for late delivery and delays in the pricing of cost-plus contracts, some of which have in the past been undoubtedly excessive. The former provokes a demand that the Ministry should develop stronger contractual arrangements rather than rely on the incentive which a contractor has in any fixed-price contract to deliver on time. The latter elicits a need for the Ministry to intervene when trouble with sub-contractors arises. The com- which the Ministry has already mite recommends that the use taken to reduce delays due to of these arrangements should be the faulty accounting pro- be approached with circum- cedure. "The main need, on the with the withholding of cer- tainly been. Apart from the serious escalation of costs the appointment of prime contractors has not always avoided the price contract to deliver on time. The latter elicits a need for the Ministry to intervene when trouble with sub-contractors arises. The com-

Troubles, officially described as teething troubles, there have been to date, some of which are particularly for as much of a particular project as possible, including the work of sub-contractors.

### Sub-contractors

Troubles, officially described as teething troubles, there have been to date, some of which are particularly for as much of a particular project as possible, including the work of sub-contractors.

The second principle dis- a useful reminder to everyone cussed is that of incentive pay- concerned in an expensive business which, preferable to cost plus, remains on duty.

**John Elliott assesses Vic Feather's track record as TUC general secretary and the problems he hands on to his successor**  
**Len Murray**

# Hand-over at the TUC

Vic Feather with the General Council reports covering his 37 years at the TUC



FEW MEN in top jobs type of labour laws and wages are lucky enough to policies should exist—and the role of the TUC in operating time their retirement with enough freedom to any voluntary machinery—is as open as it was. The power of the TUC to affect Government policies has been firmly established, but only in a negative way, because the TUC general council will not—at least under the present Administration—shoulder the responsibility of becoming identified with Government policies.

On the international front, the TUC is still boycotting the Common Market, although in 1968 when George Woodcock retired a few months early as TUC general secretary to become chairman of the Labour Government's Commission on Industrial Relations. Dubbed then a "man in a hurry" in view of the short time available to him before retirement, Feather deserves considerable sympathy because most major issues which faced him when he took office still remain unsolved. His detractors will say he is largely responsible for this lack of progress.

But circumstances—such as the emergence of the powerful Left-wing group on the TUC general council personified by Jack Jones and Hugh Scanlon, and the election of a determined Conservative Government—did not make life easy for him. Nevertheless, historians are unlikely to use about him the words used by Barbara Castle in her speech to the TUC in Blackpool at the end of next week is no exception. Feather would probably have liked to have retired having negotiated a new Industrial Relations Act, with the Government restoring traditional freedoms and including a wide measure of "industrial democracy." He would also have liked to have come to terms with the Government on a counter-inflation policy, to have taken the unions fully into Europe despite opposition to the terms of U.K. entry, and to have enlarged the TUC's influence and prestige with a country-wide voluntary conciliation and arbitration service and effective TUC committees covering all major industries.

But never in his life has he claimed it has sorted out the overall philosophy and strategy for the future. Throughout his TUC career he has been a self by defeating the Labour which the unions will accept. This is intended to prevent the repetition of the In Place of Strife row but in fact has led to a opposition which defeated fudged the issue over the the formulation of a counter-Labour's In Place of Strife plans, and to organise with a unexpected help like the jailing of the Pentonville Five) have, amazingly effective de-registration election defeat.

This argument highlights the continuing problem of the and dialogue with Whitehall, the proper relationship between the and Downing Street, whichever TUC and the Labour Party—Government is in power, with the TUC an industrial role, and could well help to initiate logical union mergers within industries.

It is the development of this type of work, along with the moves to encourage industrial relations reform which the TUC initiated after the Labour Government's Royal Commission report, that the TUC has had to ignore in the past three years. This was because of its prior involvement in either fighting or talking to the present Government.

These there are some challenges facing Murray. He takes over from Feather, his predecessors, he has difficult job of inching TUC forwards while const- reacting to conflicting pol- pressures emanating from individual unions to hand over some of their autonomy to the

## MEN AND MATTERS

### Trident's seaside showman

James Hanson, wearing his Trident television hat, has also been managing director for the leisure division at Scotia Investments, running Flamingo Park in Yorkshire and the Dudley Zoo. It was not entirely clear yesterday what would happen to his job there: but it has given him some experience of working for a public company, which will, presumably, be helpful at Trident. And, having financed all his development internally in the past, he is now looking forward to the backing he will get from a cash-rich television concern. The first new project is a 380-foot lookout tower at Margate, "the first of its kind," he says, like a true showman, "in Europe."

One point is, of course, the state of the Stock Market and Trident shares, near their low for the year yesterday at 43p. But, says Ward Thomas, Trident managing director, it is also a matter of buying an individual. "I hope," he says of 37-year-old Don Robinson, "that we have got hold of a present day Billy Bulin."

Robinson, in fact, started in Sir Hugh Cudlipp must have had one of the longest auditions on the beach at Scarborough in history. For the past 16 years, fairly novel when he was a director of ATV, sitting across the table from Sir Lew Grade, the chairman. Now Sir Lew has persuaded Cudlipp to sign on for a series of programmes for Hull Kingston Rovers, and active enough to when he retires as chairman of IPC at the end of the year.

Cudlipp is no stranger to Britain's three largest industrial television, although directors companies, a man who designs graphic designer, a senior middle manager at one of these companies, and sells computer systems to encouraged by ITV to appear our big companies, the director to give up teaching and went which Cudlipp has challenged chief executive of a city insurance brokerage firm. Two of these companies are not and sell computer systems to

last night that he was what is it? Half the base times run two more, one for the Chipperfield Organisation at safari Park near Stirling, and another at Montreal in Canada.

For the past two years, he has been managing director for the leisure division at Scotia Investments, running Flamingo Park in Yorkshire and the Dudley Zoo. It was not entirely clear yesterday what would happen to his job there: but it has given him some experience of working for a public company, which will, presumably, be helpful at Trident. And, having financed all his development internally in the past, he is now looking forward to the backing he will get from a cash-rich television concern. The first new project is a 380-foot lookout tower at Margate, "the first of its kind," he says, like a true showman, "in Europe."

It will be interesting to see how closely compulsive talker can approach that ideal. But he left Fine Fare. In April, the agreement expires. So David Webster, who is joining Oriel from William Brandt's TV studios this winter, "I am really," says the 60-year-old Cudlipp, "beginning life again as a reporter. And I am still a good reporter."

Webster is one of the team that Michael Andrews took with him from Samuel Montagu's corporate finance department when he went to become chief executive at Brandt's about a year ago. Cudlipp is an old friend of Andrews (they both once sat on the Harvard selection committee), and the Oriel account has naturally rested at Brandt's.

So, although Webster, 28, will have wider financial responsibilities at Oriel, he will be going to a familiar job. Cudlipp, he says, is a demanding man to work for. But a tremendous amount has already been done and we can expect plenty of action after next April."

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ton of sand.

His experience in these goras. But none of these

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## INTERNATIONAL COMPANY NEWS + EURO MARKETS

## AEG has 'positive' profit expectations

BY ANDREW HARGRAVE

FRANKFURT, August 30.

AEG TELEFUNKEN, the major German electrical and electronic group, reports improved performance all round for the first half of this year, with "positive profit expectations, barring unforeseen events for 1973."

Liquid assets, source of some concern in German financial circles recently, were, at DM5,700m, on June 30, more than twice the figure in June, 1972, and, the report adds, as extensive credits were available, "the financing of our business is assured." The report does not make it clear whether the figure refers to the German parent company or the international group as a whole. According to last year's annual report, the former's liquid assets stood at DM5,923m, and the latter's at DM5,925m at the end of the year.

Gross profits (not quantified) improved "according to expectation," the report says, particularly in the entertainment, electronics and consumer sectors. It was the first sector's heavy losses in 1971 and 1972 which led, among others, to lower profits in both years and reduced the dividend to 10 per cent after 16 per cent paid in the previous seven years.

Sales in the first half-year report says, rose by 12 per cent.

rose by 8 per cent compared in the first half-year.

## Mannesmann stagnates

BY ANDREW HARGRAVE

FRANKFURT, August 30.

IN SPITE of a substantial increase in the order book, the major West German steel and engineering concern Mannesmann complains of "unsatisfactory" half-year results. Main reasons are rising costs and insufficient revenue which has kept the results only at the level of the same period last year.

The interim report published to-day adds that even last year orders had to be booked at unsatisfactory prices to ensure the workload. These had to be carried out at costs inflated by additional wages and other costs. But an improvement in the second half of 1973 was forecast by Dr. Egon Overbeck, the executive chairman, at the annual meeting last month.

Overall sales of the group were up 14 per cent, to DM3,769m, in the first half-year compared with the same period in 1972. Exports formed 38 per cent of the total, recording a 10 per cent increase. The figure does not include the sales of Demag, the machine tool concern in which Mannesmann acquired a majority holding. The merger has already been approved by the European Commission.

Most selectors of the Group's activities shared in the increase in sales (large diameter pipes Fts.12m.

## AKZO PLANT FOR INDONESIA

By Michael Van Os

AMSTERDAM, August 30.

A four-month study by experts of Akzo Zout Chemiebureau revealed the feasibility of a large modern sea salt plant in Indonesia. Such a plant would be on the "mainstay" of the Indonesian Government's industrialisation plan, which provides for the establishment of a chemical industry by 1980.

Financed by the Dutch authorities, the feasibility study recommendation to the Indonesian Government says that the plant could be built on the eastern side of Madura Island near the town of Sumenep and have an annual production capacity of about 300,000 tons.

The project would require investments totalling an estimated Fts.12m.

## Japanese arrange \$50m. loan for Iran

By Mary Campbell

THE IRANIAN Industrial and Mining Development Bank has borrowed \$50m. from a group of 23 banks from Japan, the U.S. and Europe. The loan is for 12 years and has been managed by Sumitomo Bank and Industrial Bank of Japan. The money will be used to finance industrial development projects.

Meanwhile, Long Term Credit Bank of Japan has taken a 4.8 per cent stake in Development and Investment Bank of Iran. Total foreign bank shareholdings in this institution, which was set up last June with an authorised capital of 2.1m. rials, now amount to 19 per cent. The other foreign share-holders are First Boston Mellon National Bank and Dresdner Bank.

## ENI borrows another \$50m.

By Mary Campbell

THE NASSAU subsidiary of Ente Nazionale Idrocarburi Traidivisione and Trust has borrowed a further \$50m. for ten years from a group of Japanese banks.

The spreads over the London Eurodollar interbank rate are the same as for the last loan, announced a few days ago: 1% of one per cent for the first five years, 1% for the next three years and 1% for the last two.

It will be used to finance a natural gas project in Europe.

## Spanish yard to build gas tankers

By Our Own Correspondent

MADRID, August 30.

CRINAVIS, a new shipbuilding company that will specialise in the construction of liquid gas tankers has been formed by the two Madrid based industrial investment banks—Bankunión and Industrial—together with the Bilbao-based Sener engineering firm and the Liga Financiera SA which operates in close contact with Chase Manhattan and other international banks.

Crinavis will invest about \$14m. in new shipyards at Algeciras, near the Gibraltar border.

Mr. Aristotle Onassis, who has had several contacts with the Sener engineering firm and in recent weeks visited southern Spain, has reportedly placed orders with the new company.

The project would require investments totalling an estimated Fts.12m.

## Investment doubled in Greek car plant

BY OUR OWN CORRESPONDENT ATHENS, August 30.

INITIAL INVESTMENT in the plant are the Renault R-5 and R-12, the Peugeot 504 and a new model to be announced. At a later stage the plant will also manufacture pick-ups, station wagons and vans of less than 1.5 tons.

The order intake increased by 14 per cent, (again new orders from abroad rising at a higher rate, by 27 per cent), to DM9,900m, suggesting that the management's forecast of a DM12,000m. order intake in the full year may well be realised. Improved sales, the management says, were largely due to an expansion in consumer goods because the revival in demand for capital goods had not yet been felt.

Investment was down by 7 per cent (to DM160m.) in the first half-year and is now running very much below the level of 1969/71. Rationalisation and new products absorbed most of the decline. The labour force, at 18,700, increased by 3 per cent, but this was largely due to a group acquiring a majority holding in the washing machines company Hermann Zanker, of Tübingen.

Domestic labour costs, the report says, rose by 12 per cent in the first half-year report says, rose by 12 per cent.

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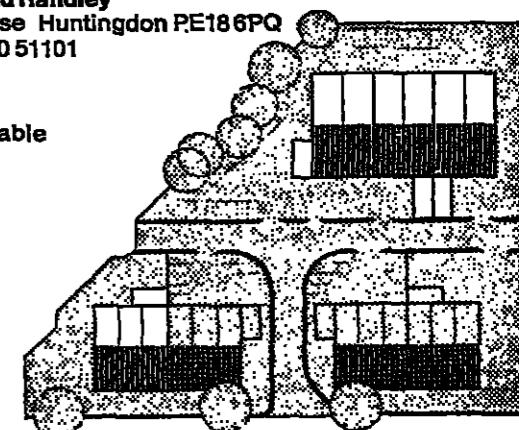
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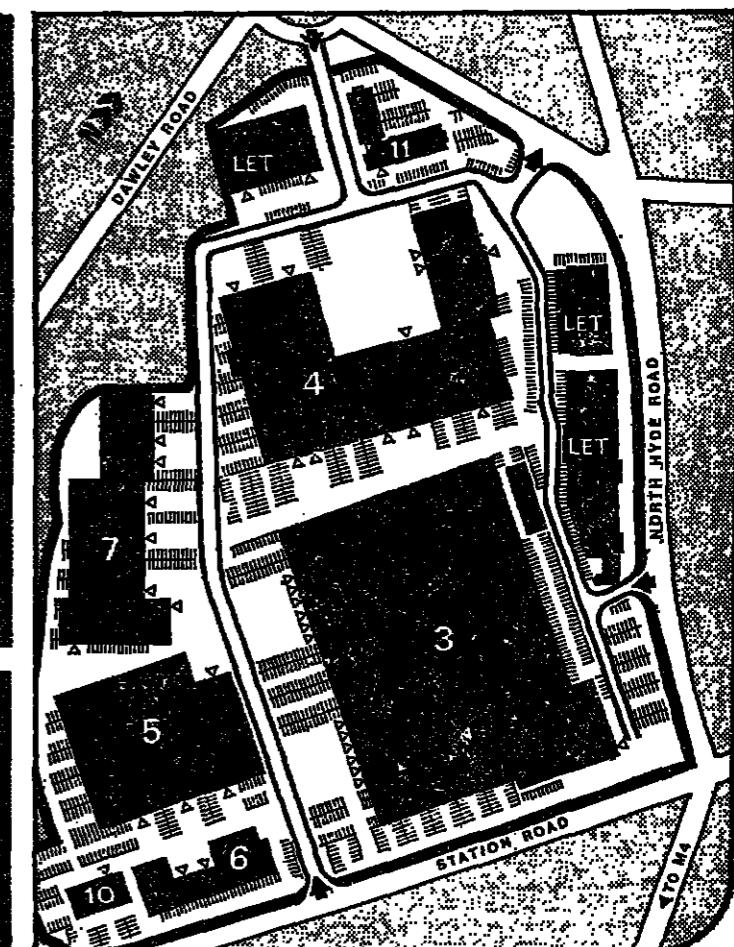
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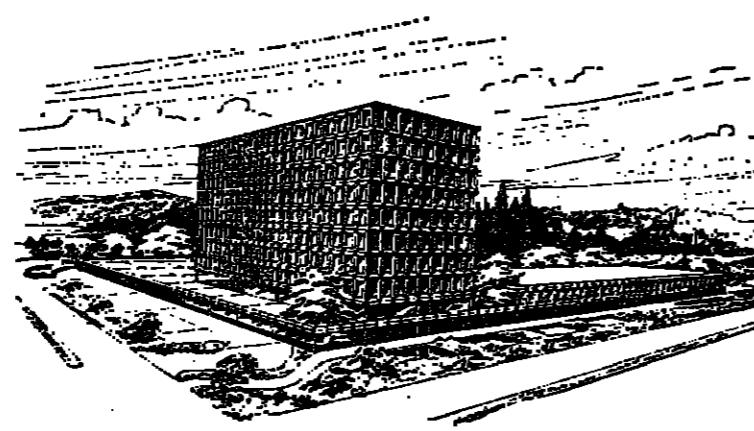
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### EXCELLENT NEW DEVELOPMENT

### 1. SUPERB S/C OFFICES—3,330 sq. ft.

### 2. UNIQUE BASEMENT RESTAURANT

### MOSS & PARTNERS

5 TILNEY STREET, PARK LANE, W.1. 01-629 9933

## LEICESTER

### 42/44 Gallowtree Gate

### Shop & 2 Upper Floors

A unique opportunity to acquire representation between:

F. W. Woolworth, Boots and Marks and Spencer

Frontage: 31ft. 6ins.

Ground floor sales area: 1,200 sq. ft.

1st Floor sales area: 2,650 sq. ft.

2nd Floor storage area: 1,950 sq. ft.

### TO LET BY TENDER

Closing date Noon, Tues., 2nd Oct., 1973

Sole Agents

**Hillier Parker**  
May & Rowden

77 Grosvenor Street, London W1A 2BT.

Telephone 01-629 7666  
and Edinburgh, Paris, Amsterdam, Sydney, Melbourne, Brisbane.

## Kingston-upon-Thames

Church Street

**For Sale**  
**Freehold shop and office investment**  
**Prime trading position**  
**Present income £4750 p.a.**  
**Substantial reversions 1976 & 1983**

Offers, subject to contract, required by noon 7th September.

**Richard Ellis Chartered Surveyors**  
64 Cornhill London EC3V 3PS. 01-283 3090

London W1, Scotland, Belgium, France, Holland, Germany, South Africa, Australia, Canada

177  
1973

**Richard Ellis**

### AUCTION

Tuesday 9th October 1973

at the London Auction Mart, Fur Trade House, 25 Little Trinity Lane, London EC4

### MAYFAIR W1

41 Albemarle Street

### FREEHOLD SHOWROOMS & OFFICES WITH GARAGING

### PROMINENT MODERN BUILDING

Total floor area 7,260 sq ft (674m<sup>2</sup>)

Part let at £8,750 per annum

### IDEAL FOR OCCUPATION OR INVESTMENT

Joint Auctioneers

**Hillier Parker**

May & Rowden

77 GROSVENOR STREET

LONDON W1A 2BT

Telephone: 01-629 7666

**JONES LANG**

WILLIAMS

103 MOUNT STREET

LONDON W1 6AS

Telephone: 01-493 6040

### FOR INVESTMENT

### THREE FREEHOLD RESIDENTIAL INVESTMENTS

• BOURNEMOUTH

• Producing £8,488 p.a. gross

• Mainly furnished tenancies

• To be sold as three lots

Auction 25th September, 1973

Sale Agents

**Goadsby & Harding**

37-43 St. Peters Road,  
Bournemouth BH1 2JR

### A SUPERB & COMPACT INVESTMENT

lot. 10 Oxford, Brixton. Superb

fully furnished and converted and

in course of conversion. Pro-

jected income £1,000 per annum.

No management problems, top class

tenants. D.O. D. Agents Ltd.

HOUSE & ESTATE AGENTS LTD.,  
Charing Cross, Brixton, London SW9 5AB.

Telephone: 01-633 5646.

### FOR SALE

5. Secondary Residential Properties in LANCASHIRE.

Each property is let for 21 years.

Annual income £1,210 (with V.A.T. included).

Properties in 1976, together with

vacant premises, available for immediate let.

25th September, unless previously let.

Joint Auctioneers: CLIVE JONES & CO. Chartered Surveyors, 0323 220 000.

SPECIALLY FOR INVESTMENT, Southport, 01-22400. For Sale Freehold.

Price £5,000 p.a. For Sale Freehold.

Telephone: 01-22400-207071.

### WANTED

### PROPERTY COMPANY

With substantial funds and planning

experience interested in the purchase

or joint development or residential

commercial/industrial sites or projects.

Write Box T.2480, Financial Times, 10, Cannon Street, EC4P 4BY.

## AUCTION OF FREEHOLD PROPERTY

Thursday 20th September

at the London Auction Mart Fur Trade House 25 Little Trinity Lane EC4

### SHOP INVESTMENT

Stockton-on-Tees 20 Dovecot Street

Extensive Shop and Upper Part. Multiple position  
Let to tenant with several branches at a rent of £7,500 pa.  
Valuable Rent Reviews

### RESIDENTIAL INVESTMENT

Fulham S.W.6. 13/18 Rostrevor Mansions, Rostrevor Rd.  
Mansion Type Block of 6 Self-Contained Flats  
All Let and Producing £2,255 per annum  
Individual Sales Potential

### HOUSE with POSSESSION

Rickmansworth Herts. 'Bentley' Violet Way  
Charming Detached House, Grounds over 1/2 Acre  
13 Rooms, 3 Bathrooms, 2 Kitchens, Triple Garage, etc.  
Many Unique Features

**Hillier Parker**  
May & Rowden

77 Grosvenor Street, London W1A 2BT 01-629 7666  
and Edinburgh, Paris, Amsterdam, Sydney, Melbourne, Brisbane

BY ORDER

## PRESTIGE OFFICES

Lease For Sale

## PARK LANE

Apply Box T.2529, Financial Times, 10, Cannon Street, EC4P 4BY.

### BERNARD THORPE & PARTNERS

OXFORD ST., W.1 3250 SQ. FT.  
EAST HAM, E.6 1000 SQ. FT.  
WANDSWORTH, S.W.18 1700 SQ. FT.  
WALWORTH RD., S.E.17 1750 SQ. FT.  
WIMBLEDON, S.W.19 1075 SQ. FT.

HEAD OFFICE: 1, Buckingham Palace Road, SW1W 0QD.  
Tel: 01-834 6890  
London and Provinces—France—Belgium—Holland

### CHANGE OF ADDRESS

### JOHN BRAGGINS & CO.

in association with

### MELLER, SPEAKMAN & HALL

Chartered Surveyors

have moved their  
MANCHESTER OFFICE  
to new premises at  
5 RIDGEFIELD, MANCHESTER 2  
Tel: 061-332 7128

from which their Commercial/Industrial, Rating and  
Land Agency Departments will be based.

### MORTGAGES

### Finance is not enough!

You've got to find commercial and industrial property finance on terms that will improve your proposition, not kill the profit content.  
Garfield Hillman's established reputation in both commercial and residential finance facilities means the provision of funds from major institutions on very realistic terms, tailored to your own project. Contact  
Garfield Hillman now for immediate action:

Telephone 01-353 2847

or write to Garfield Hillman & Co. Ltd.  
20-22 Temple Chambers, Temple Avenue, London EC4Y 0DU

**GARFIELD HILLMAN**

### SHORT-TERM FINANCE AVAILABLE

Funds available on First Mortgage Security for periods of up to 12 months. All enquiries, with full details, to:

**PORTLAND HINDE ACCEPTANCE LIMITED**

18 Cheviot Street, S.W.1



### OFFICE BUILDING

Modern, hi-rise, cent. air  
condit. underground park.  
Total. Extent. 100,000 sq. ft.  
Gross inc over \$1,000,000.00.  
Price approx. \$3,500,000.  
\$1,500,000 cash req. (less).

### APARTMENT COMPLEX

Massachusetts, ultra-mod.  
Apt. complex. 190 suites.  
Pool, clubhouse. A1 util's.  
& amenit. inc. \$475,000.00.  
Price \$2,950,000. Only  
\$300,000 cash req. Excel.  
yield.

### SHOPPING CENTER

Caribbean, modern. 100%  
LEASED SHOPPING CEN-  
TER. Inc. \$100,000.00. Price  
\$55,000. Only \$100,000.  
Cash req. Excellent Net.

### PRINCIPALS

We have a United States  
Investment Listing Portfolio  
of over \$750,000,000.00.  
Send us your requirements  
on your letterhead.

### First Star Realty International

THE GLOBAL INVESTOR  
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200 BOYLTON STREET,  
NEWTON, MA 02167 USA  
(617) 244-4271

AFFILIATES:  
STAR REALTY, FIRST STAR  
REALTY MORTGAGE CO.,  
FIRST STAR REALTY CORP.

### 5 Pilgrim Street E.C.4

### FREEHOLD BUSINESS PREMISES

ZONED PRIMARILY  
FOR OFFICES

2,200 SQ.FT.

### PART VACANT POSSESSION

For Sale By Auction

1st October 1973

### FRANK DURRANT, WESTMORE & REEVES,

46 Cannon Street,  
London, EC4N 6JP.  
Tel: 01-248 1851

### FOR SALE BY AUCTION

NEWQUAY, CORNWALL

PRIME DEVELOPMENT SITE OF

APPROX. 1/2 ACRE

With Outline Planning Permission for

18 FLATS

and

5 SHOPS WITH

MAISONETTES OVER

For sale by Auction as a whole or

in 2 lots on 20th September 1973

Full particulars from Joint Agents

For & Son

22 Cannon Street, London, EC4N 6JP

Exeter, Tel. 51871. (10 lines)

15 Alexandra Parade, Weston-Super-Mare, Tel. 21195-6.



### Belgian Commercial and Industrial Property

### FOR SALE/Brussels

Near Airport  
Industrial Site 22000M<sup>2</sup> Motorway Frontage  
Planning Permission for  
7000M<sup>2</sup> Warehouse/1000M<sup>2</sup> Offices

### TO LET/Kortrijk

Close to Rotterdam/Paris Autoroute (E3)

5000M<sup>2</sup> Good Headroom

Clear Space

### King & Co SA

Rue Joseph II, 5/7

1040 Brussels

Tel: 118,60/118,60

Telex: 21931

### SOUTH YORKSHIRE

Near Doncaster

### 88 HECTARES (218 ACRES)

with

### INDUSTRIAL ZONING

### FOR SALE BY TENDER

(as a whole, or in three lots)

Closing date 24th October, 1973.

Particulars and form of tender from:-

**godfrey.  
payton  
& co**  
CHARTERED SURVEYORS

25 High Street, Warwick. Telephone 42511  
and at Coventry, Market Harborough, Dutton (Salisbury).

### AUCTION

### LONDON AUCTION MART

on Mon. & Tues. 17th & 18th September 1973

Shop Investments, well converted 'town houses' (with flats in possession), good site for development with outline p.p. 20 flats Residential Investments (42 lots) in S., S.W. and W. London and southern Home Counties.

Chartered Surveyors

9/12 King Street

London EC2V 8ET

Telephone 01-600 1797

# WHITE LAND

IN

## SOUTH WEST ENGLAND

Following change of policy, property company wish to sell immediately some 730 acres of land with good potential for change of use in the next 3-5 years.

Several parcels near various fast selling south west towns.

Price in the region of £12m.

Principals only write to  
Box No. T2547, Financial Times, 10 Cannon Street, EC4P 4BY

On behalf of the Sittingbourne & Milton Urban District Council

### OFFERS INVITED FOR BUILDING LEASE

### SITE FOR OFFICE DEVELOPMENT SITTINGBOURNE KENT

Situated at the corner of Station Street and St. Michaels Road adjoining Central Development Area.

Outline planning consent and Office Development permit granted for 30,000 sq. ft. of Offices.

### AVAILABLE BY TENDER

On a Ground Rental basis

Closing date: Noon Wednesday 3rd October 1973

Details from:



29 St. George St., Hanover Sq., London, W1A 3BG. 01-629 9292.

Consulting Surveyors  
GERALD EYRE CO.  
80 Savile Row, London, W.1.

### AN M&P C DEVELOPMENT

# HAYWARDS

# HEATH

# 175,000 SQ. FT. OFFICES TO LET

Planning consent has already been obtained for 120,000 sq. ft.

A tenant is now sought who can support an O.D.P.

application for an increase in content to 175,000 sq. ft.

44 minutes from Victoria and London Bridge by frequent

Inter-City service.

Full air conditioning. 250 Car park spaces.

Fitted carpets throughout. Landscaped site.

Joint letting agents:

**GEERING & COLYER**

133 South Road, Haywards Heath, Sussex RH16 4LY. Tel: 0343 56481

**Hillier Parker**

77 Grosvenor Street, London W1A 2BT. Tel: 01-629 7666

On the northern edge of the town centre between the

High Street and main line station

VALUABLE OPPORTUNITY FOR INVESTMENT

with potential for refurbishment or redevelopment

Nov. 22-23 JEWTRY STREET

Opposite the County Court

FIVE SHOPS WITH LIVING ACCOMMODATION WHICH

**PEARSONS**

will offer for Sale by Public Auction at

THE STANMORE HOTEL, WINCHESTER ON WEDNESDAY, 3RD OCTOBER 1973.

Local Office :  
Ward & Ward, 100 High Street, Winchester (Tel. 64442)

Commercial Office :  
Bennetts, 100 High Street, Winchester (Tel. 64442)

Commercial Office :  
Bennetts, 100 High Street, Winchester (Tel. 64442)

Commercial Office :  
Bennetts, 100 High Street, Winchester (Tel.

# The right site

Is your Company looking for a new location for its factory or warehouse? Then call MPD. We currently have sites with excellent Motorway links at:-

Wakefield—400 yards from M1. Units from 7,000 sq. ft.  
Cassett—Adjacent Junction 40 of M1. Units from 5,000 up to 50,000 sq. ft.  
Aldridge—Near Birmingham. Close to M6 and M1/5/6 link.  
Birstall—Nr Leeds. Close to M62 Units available Spring 1974.  
Narborough—Near Leicester. Direct access to M1 via A46. Units from 10,000 sq. ft.  
Rugby—Close to M1, M6 and M45. Units from 10,000 sq. ft.  
Bury—Close to M4 (to London). Units from 5,000 sq. ft.  
Taunton—Somerset. Units from 5,000 to 30,000 sq. ft. Includes 10% offices. Loading facilities. Available in Spring 1974.

Full details from:  
Metropolitan Property Developments Ltd  
58 Albert Court, Prince Consort Road  
London SW7 2EN Tel: 01-569 7080.

## For Factories & Warehouses



A MEMBER COMPANY OF THE STERN HOLDINGS GROUP

## FREEHOLD INDUSTRIAL LAND AT ORLY

Fine position close to Auto route du Sud and Orly Airport on a major industrial estate. Site area 14,355 sq. metres.

### For Sale

Apply:  
Lawrence Vanger et Cie.  
7, Place Vendome,  
75001 Paris.

## Folkard & Hayward

Chartered Surveyors  
COULDSIDE, SURREY, ADJACENT TO A23  
Approx. 23,000 sq. ft.

WAREHOUSING WITH ANCILLARY OFFICES

115 Baker Street London W1.  
Telephone 01-935 7799

FOLKARD & HAYWARD

### FOR SALE

703 sq.m. plot of land in city location:  
FRANKFURT/MAIN, BOCKENHEIMER LANDSTR.  
at present with a 4-storey block of flats (not modern) built on it. Simultaneous  
purchase of neighbouring property of about same size possible. Please write  
Box T.2569. Financial Times, 10, Cannon Street, EC4P 4BY.

## PROPERTY APPOINTMENTS

### Investment Negotiators for Assurance Company

Our client is a well established Assurance Company with an outstanding reputation in the field of property investment and has substantial and growing funds.

The Company now wishes to appoint Investment Negotiators to assist the Property Manager in valuing and appraising commercial property investments.

Ideal candidates will be aged 21-35, possibly graduates and/or professionally qualified with appropriate property investment experience.

Personality is very important and they must be self-starters with initiative and keen business sense.

Please write in strictest confidence with details of age and experience.

Replies will be acknowledged and forwarded to our client. They should be addressed to:

JWT Recruitment, (IN/FT),  
J. Walter Thompson Co. Ltd.,  
40 Berkeley Square,  
London W1X 8AD.

JWT Recruitment

## FACTORIES AND WAREHOUSES

### ECHAM, SURREY 13,500 sq. ft.

Warehouse To Be Let



Heathrow House, Bath Road,  
Cranford, Middlesex.  
01-759 0966

## KENT WAREHOUSES

Adjacent to ASHFORD TOWN CENTRE. 3650 sq. ft. to let.  
DETAILS FROM

BURROWS & CO.

BANK STREET, ASHFORD, KENT.

SP/4

PROPERTY FOR SALE

WANTED

FUNDS AVAILABLE for investment.

Industrial freehold preferred. Gordon

Hudson & Co. Industrial Services Ltd.

Wimborne St. W1. Tel: 01-537 3522.

## FOR INVESTMENT

### CLAPHAM NORTH,

Freehold Residential and Commercial  
Buildings. Comprising 4 Shops 280  
9 Large flats. Net Income £4,450  
per annum. Price £75,000.

Apply:  
DOUGLAS YOUNG & CO.  
213 Clapham Road SW4. Tel: 01-525 2224.

### BOURNEMOUTH

3. Milton Road,  
Corner of Milton & Flatts  
V.P. of G.P.F.  
Auction 6th September

FOX & SONS

44-52 Old Christchurch Road, Bournemouth.

Tel: 0202-24242

## PROPERTY FOR SALE

### SINGAPORE

CHOICE SITE IN COMMERCIAL

HEART OF CITY FOR RE-

DEVELOPMENT. FOR SALE OR

JOINT VENTURE. REPLY TEL

0752 38224.

## BUILDING LAND AND SITES

### FOR SALE/TO LET

### HUMBERSIDE

Approx. 1.05 acre Land. Frontage

to River Humber approximately

100 yards east of South Landing of

Humber. Suitable idea for industrial

development or light industrial.

Write Box E.0997. Financial Times, 10, Cannon Street, EC4P 4BY.

## PROPERTY FOR SALE

### WANTED

FUNDS AVAILABLE for investment.

Industrial freehold preferred. Gordon

Hudson & Co. Industrial Services Ltd.

Wimborne St. W1. Tel: 01-525 3522.

## Strutt and Parker

London Beauchamp, Chelmsford, Epsom, Grantham, Ipswich, Luton, Salisbury, Southend, etc.

### FOR INVESTMENT OR SPECULATION

### LEICS./RUTLAND BORDERS

in Leisure Catchment Area

17 Well-Maintained Period Stone Cottages.

Mixture of vacant possession, furnished or unfurnished tenancies.

Offers invited for the Freehold

Apply Grantham Office, 55 High Street, Tel: 0476 5888 (Ref. 4BE299)

## SHOP INVESTMENT NEWARK TOWN CENTRE

In the prime shopping thoroughfare with maisonette above.

Present rental £1,100 p.a. Rent review 1976

Offers invited for the Freehold

Apply Grantham Office, 55 High Street, Tel: 0476 5888 (Ref. 4BB481)

London 13 Hill Street, W1X 8DL Tel: 01-629 7282

### ON BEHALF OF NATIONAL WESTMINSTER BANK

## KILBURN

### 106 High Road, N.W.6

### SHOP AND BASEMENT

TO LET

J. TREVOR  
TRENTON

AUCTIONEERS, SURVEYORS, VALUERS & ESTATE AGENTS

58 GROSVENOR STREET, LONDON W1X 0DD. Tel: 01-629 8151

Manchester Office

ST. JAMES'S BUILDING, 79 OXFORD STREET,

MANCHESTER M1 6FQ. Tel: 061-236 8828

## Modern Offices

Approx. 3,950 sq. ft.

Fenchurch Street, E.C.3.

Lease for sale

Bloom King Main  
30 College Street London EC4R 2TL  
Tel: 01-236 3312 Telex: 88523

### FOR SALE SUPERB NEW FREEHOLD WAREHOUSE/LIGHT INDUSTRIAL BUILDING WITH OFFICE ACCOMMODATION

10,000 sq. ft. 1,150 sq. ft.

CLOSE SOUTHAMPTON

On Modern Light Industrial Estate

Offers in Excess of £155,000

Ready 1st December

Write Box T2572, Financial Times, 10 Cannon Street, EC4P 4BY

## SHOPS AND OFFICES

Trustee Sale

BRIGHTON 20 REGISTRY SQUARE

BRIGHTON 20 REGISTRY SQUARE, GROUND FLOOR OFFICES AND

REAR FLAT. Price £12,000. Let:

5 years minimum. Subject to Subsidy

VACANT POSSESSION OF 3 FLOORS

AUCTION SALE 11th OCT. 1973

FOX & SONS

117/128 Western Road, Brighton.

Tel: 739201 (10 lines).

## HARLESDEN N.W.10

6,500 sq. ft. Rent ONLY

£9,750 p.a. Long lease available.

RI+B

25 Great Portland Street W1

Tel: 01-637 0251

## VICTORIA, S.W.1

4,000 SQ. FT.

Prestige Offices

7/8 p.s.f.

Write Box T2566, Financial

Times, 10, Cannon Street, EC4P 4BY.

## WEST END

Approx. 3,240 sq. ft.

£10,000 per annum ex

10 year lease for sale

STUART NEILS

01-935 9503

## CANTERBURY

Spacious Shop. Premises in good

secondary position. Available 21

year lease starting £3,500 p.a.

Premium £20,000. Full details

FRANK WOOD & CO.

34, Walling Street, Canterbury

(Tel. Canterbury 66451)

## SUPER-MARKET—Forest Hill—Croydon

Almost complete to let. Complete

6,000 sq. ft. over two floors. Light well for

let let let in centre of large building

development. Residential and Com-

mercial. White. 66. High Street

Walthamstow. Tel: 01-524 1304

## STRATFORD UPON AVON—Close to

Town Centre and Theatre—Value









## MONEY MARKET

## Moderate assistance

Bank of England Minimum Lending Rate 11 1/2% (since July 31, 1973)

Day-to-day credit proved to be shorter supply in the London money market yesterday than at all expected, and the authorities gave a moderate amount of assistance by buying Treasury bank bills from the Discount House. Initially, a fair balance was looked for, but as the loans, and 10% per cent. was touched in places, while late business was often at about 10 per cent. in the inter-bank market, highly unsettled, however, and overnight loans opened in places at about 12 1/2 per cent, but business are again largely nominal.

marginal shortage was carried over by the banks from the previous day, and there was a net take-up of Treasury bills. Allowing for the changes in the Government revenue-disbursements flow, the identified factors suggested a official help requirement broadly on the scale of that given.

A rate of 8 1/2 per cent. was commonly bid for secured call yield ended at 14 1/2 per cent. against 14 1/2 per cent. on Wednesday. The underlying condition of the market was again highly unsettled, however, and overnight loans opened in places at about 12 1/2 per cent, but business are again largely nominal.

Overnight loans 11 1/2-12 1/2% 14 1/2-15 1/2% 16 1/2-17 1/2% 18 1/2-19 1/2% 19 1/2-20 1/2% 20 1/2-21 1/2% 21 1/2-22 1/2% 22 1/2-23 1/2% 23 1/2-24 1/2% 24 1/2-25 1/2% 25 1/2-26 1/2% 26 1/2-27 1/2% 27 1/2-28 1/2% 28 1/2-29 1/2% 29 1/2-30 1/2% 30 1/2-31 1/2% 31 1/2-32 1/2% 32 1/2-33 1/2% 33 1/2-34 1/2% 34 1/2-35 1/2% 35 1/2-36 1/2% 36 1/2-37 1/2% 37 1/2-38 1/2% 38 1/2-39 1/2% 39 1/2-40 1/2% 40 1/2-41 1/2% 41 1/2-42 1/2% 42 1/2-43 1/2% 43 1/2-44 1/2% 44 1/2-45 1/2% 45 1/2-46 1/2% 46 1/2-47 1/2% 47 1/2-48 1/2% 48 1/2-49 1/2% 49 1/2-50 1/2% 50 1/2-51 1/2% 51 1/2-52 1/2% 52 1/2-53 1/2% 53 1/2-54 1/2% 54 1/2-55 1/2% 55 1/2-56 1/2% 56 1/2-57 1/2% 57 1/2-58 1/2% 58 1/2-59 1/2% 59 1/2-60 1/2% 60 1/2-61 1/2% 61 1/2-62 1/2% 62 1/2-63 1/2% 63 1/2-64 1/2% 64 1/2-65 1/2% 65 1/2-66 1/2% 66 1/2-67 1/2% 67 1/2-68 1/2% 68 1/2-69 1/2% 69 1/2-70 1/2% 70 1/2-71 1/2% 71 1/2-72 1/2% 72 1/2-73 1/2% 73 1/2-74 1/2% 74 1/2-75 1/2% 75 1/2-76 1/2% 76 1/2-77 1/2% 77 1/2-78 1/2% 78 1/2-79 1/2% 79 1/2-80 1/2% 80 1/2-81 1/2% 81 1/2-82 1/2% 82 1/2-83 1/2% 83 1/2-84 1/2% 84 1/2-85 1/2% 85 1/2-86 1/2% 86 1/2-87 1/2% 87 1/2-88 1/2% 88 1/2-89 1/2% 89 1/2-90 1/2% 90 1/2-91 1/2% 91 1/2-92 1/2% 92 1/2-93 1/2% 93 1/2-94 1/2% 94 1/2-95 1/2% 95 1/2-96 1/2% 96 1/2-97 1/2% 97 1/2-98 1/2% 98 1/2-99 1/2% 99 1/2-100 1/2% 100 1/2-101 1/2% 101 1/2-102 1/2% 102 1/2-103 1/2% 103 1/2-104 1/2% 104 1/2-105 1/2% 105 1/2-106 1/2% 106 1/2-107 1/2% 107 1/2-108 1/2% 108 1/2-109 1/2% 109 1/2-110 1/2% 110 1/2-111 1/2% 111 1/2-112 1/2% 112 1/2-113 1/2% 113 1/2-114 1/2% 114 1/2-115 1/2% 115 1/2-116 1/2% 116 1/2-117 1/2% 117 1/2-118 1/2% 118 1/2-119 1/2% 119 1/2-120 1/2% 120 1/2-121 1/2% 121 1/2-122 1/2% 122 1/2-123 1/2% 123 1/2-124 1/2% 124 1/2-125 1/2% 125 1/2-126 1/2% 126 1/2-127 1/2% 127 1/2-128 1/2% 128 1/2-129 1/2% 129 1/2-130 1/2% 130 1/2-131 1/2% 131 1/2-132 1/2% 132 1/2-133 1/2% 133 1/2-134 1/2% 134 1/2-135 1/2% 135 1/2-136 1/2% 136 1/2-137 1/2% 137 1/2-138 1/2% 138 1/2-139 1/2% 139 1/2-140 1/2% 140 1/2-141 1/2% 141 1/2-142 1/2% 142 1/2-143 1/2% 143 1/2-144 1/2% 144 1/2-145 1/2% 145 1/2-146 1/2% 146 1/2-147 1/2% 147 1/2-148 1/2% 148 1/2-149 1/2% 149 1/2-150 1/2% 150 1/2-151 1/2% 151 1/2-152 1/2% 152 1/2-153 1/2% 153 1/2-154 1/2% 154 1/2-155 1/2% 155 1/2-156 1/2% 156 1/2-157 1/2% 157 1/2-158 1/2% 158 1/2-159 1/2% 159 1/2-160 1/2% 160 1/2-161 1/2% 161 1/2-162 1/2% 162 1/2-163 1/2% 163 1/2-164 1/2% 164 1/2-165 1/2% 165 1/2-166 1/2% 166 1/2-167 1/2% 167 1/2-168 1/2% 168 1/2-169 1/2% 169 1/2-170 1/2% 170 1/2-171 1/2% 171 1/2-172 1/2% 172 1/2-173 1/2% 173 1/2-174 1/2% 174 1/2-175 1/2% 175 1/2-176 1/2% 176 1/2-177 1/2% 177 1/2-178 1/2% 178 1/2-179 1/2% 179 1/2-180 1/2% 180 1/2-181 1/2% 181 1/2-182 1/2% 182 1/2-183 1/2% 183 1/2-184 1/2% 184 1/2-185 1/2% 185 1/2-186 1/2% 186 1/2-187 1/2% 187 1/2-188 1/2% 188 1/2-189 1/2% 189 1/2-190 1/2% 190 1/2-191 1/2% 191 1/2-192 1/2% 192 1/2-193 1/2% 193 1/2-194 1/2% 194 1/2-195 1/2% 195 1/2-196 1/2% 196 1/2-197 1/2% 197 1/2-198 1/2% 198 1/2-199 1/2% 199 1/2-200 1/2% 200 1/2-201 1/2% 201 1/2-202 1/2% 202 1/2-203 1/2% 203 1/2-204 1/2% 204 1/2-205 1/2% 205 1/2-206 1/2% 206 1/2-207 1/2% 207 1/2-208 1/2% 208 1/2-209 1/2% 209 1/2-210 1/2% 210 1/2-211 1/2% 211 1/2-212 1/2% 212 1/2-213 1/2% 213 1/2-214 1/2% 214 1/2-215 1/2% 215 1/2-216 1/2% 216 1/2-217 1/2% 217 1/2-218 1/2% 218 1/2-219 1/2% 219 1/2-220 1/2% 220 1/2-221 1/2% 221 1/2-222 1/2% 222 1/2-223 1/2% 223 1/2-224 1/2% 224 1/2-225 1/2% 225 1/2-226 1/2% 226 1/2-227 1/2% 227 1/2-228 1/2% 228 1/2-229 1/2% 229 1/2-230 1/2% 230 1/2-231 1/2% 231 1/2-232 1/2% 232 1/2-233 1/2% 233 1/2-234 1/2% 234 1/2-235 1/2% 235 1/2-236 1/2% 236 1/2-237 1/2% 237 1/2-238 1/2% 238 1/2-239 1/2% 239 1/2-240 1/2% 240 1/2-241 1/2% 241 1/2-242 1/2% 242 1/2-243 1/2% 243 1/2-244 1/2% 244 1/2-245 1/2% 245 1/2-246 1/2% 246 1/2-247 1/2% 247 1/2-248 1/2% 248 1/2-249 1/2% 249 1/2-250 1/2% 250 1/2-251 1/2% 251 1/2-252 1/2% 252 1/2-253 1/2% 253 1/2-254 1/2% 254 1/2-255 1/2% 255 1/2-256 1/2% 256 1/2-257 1/2% 257 1/2-258 1/2% 258 1/2-259 1/2% 259 1/2-260 1/2% 260 1/2-261 1/2% 261 1/2-262 1/2% 262 1/2-263 1/2% 263 1/2-264 1/2% 264 1/2-265 1/2% 265 1/2-266 1/2% 266 1/2-267 1/2% 267 1/2-268 1/2% 268 1/2-269 1/2% 269 1/2-270 1/2% 270 1/2-271 1/2% 271 1/2-272 1/2% 272 1/2-273 1/2% 273 1/2-274 1/2% 274 1/2-275 1/2% 275 1/2-276 1/2% 276 1/2-277 1/2% 277 1/2-278 1/2% 278 1/2-279 1/2% 279 1/2-280 1/2% 280 1/2-281 1/2% 281 1/2-282 1/2% 282 1/2-283 1/2% 283 1/2-284 1/2% 284 1/2-285 1/2% 285 1/2-286 1/2% 286 1/2-287 1/2% 287 1/2-288 1/2% 288 1/2-289 1/2% 289 1/2-290 1/2% 290 1/2-291 1/2% 291 1/2-292 1/2% 292 1/2-293 1/2% 293 1/2-294 1/2% 294 1/2-295 1/2% 295 1/2-296 1/2% 296 1/2-297 1/2% 297 1/2-298 1/2% 298 1/2-299 1/2% 299 1/2-300 1/2% 300 1/2-301 1/2% 301 1/2-302 1/2% 302 1/2-303 1/2% 303 1/2-304 1/2% 304 1/2-305 1/2% 305 1/2-306 1/2% 306 1/2-307 1/2% 307 1/2-308 1/2% 308 1/2-309 1/2% 309 1/2-310 1/2% 310 1/2-311 1/2% 311 1/2-312 1/2% 312 1/2-313 1/2% 313 1/2-314 1/2% 314 1/2-315 1/2% 315 1/2-316 1/2% 316 1/2-317 1/2% 317 1/2-318 1/2% 318 1/2-319 1/2% 319 1/2-320 1/2% 320 1/2-321 1/2% 321 1/2-322 1/2% 322 1/2-323 1/2% 323 1/2-324 1/2% 324 1/2-325 1/2% 325 1/2-326 1/2% 326 1/2-327 1/2% 327 1/2-328 1/2% 328 1/2-329 1/2% 329 1/2-330 1/2% 330 1/2-331 1/2% 331 1/2-332 1/2% 332 1/2-333 1/2% 333 1/2-334 1/2% 334 1/2-335 1/2% 335 1/2-336 1/2% 336 1/2-337 1/2% 337 1/2-338 1/2% 338 1/2-339 1/2% 339 1/2-340 1/2% 340 1/2-341 1/2% 341 1/2-342 1/2% 342 1/2-343 1/2% 343 1/2-344 1/2% 344 1/2-345 1/2% 345 1/2-346 1/2% 346 1/2-347 1/2% 347 1/2-348 1/2% 348 1/2-349 1/2% 349 1/2-350 1/2% 350 1/2-351 1/2% 351 1/2-352 1/2% 352 1/2-353 1/2% 353 1/2-354 1/2% 354 1/2-355 1/2% 355 1/2-356 1/2% 356 1/2-357 1/2% 357 1/2-358 1/2% 358 1/2-359 1/2% 359 1/2-360 1/2% 360 1/2-361 1/2% 361 1/2-362 1/2% 362 1/2-363 1/2% 363 1/2-364 1/2% 364 1/2-365 1/2% 365 1/2-366 1/2% 366 1/2-367 1/2% 367 1/2-368 1/2% 368 1/2-369 1/2% 369 1/2-370 1/2% 370 1/2-371 1/2% 371 1/2-372 1/2% 372 1/2-373 1/2% 373 1/2-374 1/2% 374 1/2-375 1/2% 375 1/2-376 1/2% 376 1/2-377 1/2% 377 1/2-378 1/2% 378 1/2-379 1/2% 379 1/2-380 1/2% 380 1/2-381 1/2% 381 1/2-382 1/2% 382 1/2-383 1/2% 383 1/2-384 1/2% 384 1/2-385 1/2% 385 1/2-386 1/2% 386 1/2-387 1/2% 387 1/2-388 1/2% 388 1/2-389 1/2% 389 1/2-390 1/2% 390 1/2-391 1/2% 391 1/2-392 1/2% 392 1/2-393 1/2% 393 1/2-394 1/2% 394 1/2-395 1/2% 395 1/2-396 1/2% 396 1/2-397 1/2% 397 1/2-398 1/2% 398 1/2-399 1/2% 399 1/2-400 1/2% 400 1/2-401 1/2% 401 1/2-402 1/2% 402 1/2-403 1/2% 403 1/2-404 1/2% 404 1/2-405 1/2% 405 1/2-406 1/2% 406 1/2-407 1/2% 407 1/2-408 1/2% 408 1/2-409 1/2% 409 1/2-410 1/2% 410 1/2-411 1/2% 411 1/2-412 1/2% 412 1/2-413 1/2% 413 1/2-414 1/2% 414 1/2-415 1/2% 415 1/2-416 1/2% 416 1/2-417 1/2% 417 1/2-418 1/2% 418 1/2-419 1/2% 419 1/2-420 1/2% 420 1/2-421 1/2% 421 1/2-422 1/2% 422 1/2-423 1/2% 423 1/2-424 1/2% 424 1/2-425 1/2% 425 1/2-426 1/2% 426 1/2-427 1/2% 427 1/2-428 1/2% 428 1/2-429 1/2% 429 1/2-430 1/2% 430 1/2-431 1/2% 431 1/2-432 1/2% 432 1/2-433 1/2% 433 1/2-434 1/2% 434 1/2-435 1/2% 435 1/2-436 1/2% 436 1/2-437 1/2% 437 1/2-438 1/2% 438 1/2-439 1/2% 439 1/2-440 1/2% 440 1/2-441 1/2% 441 1/2-442 1/2% 442 1/2-443 1/2% 443 1/2-444 1/2% 444 1/2-445 1/2% 445 1/2-446 1/2% 446 1/2-447 1/2% 447 1/2-448 1/2% 448 1/2-449 1/2% 449 1/2-450 1/2% 450 1/2-451 1/2% 4

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